EXHIBIT 1



Edward Balassanian

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Why Failure Is The Engine Of Success

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Fifteen years ago, I started a business that took 12 agonizing years to fail. I invested \$10 million of my own money in BeComm (later called Implicit Networks) to develop a



media-rich operating system that in many ways anticipated today's smartphones and tablets. Unfortunately, the hardware and applications needed to make use of such an operating system didn't yet exist.

Like most failed entrepreneurs, I might have had nothing to show for all my effort but a lousy tee-shirt that says, "I ran a startup, too." But because I learned some crucial lessons, I now have the beginnings of a thriving business—one that is run very differently from the traditional model for building high-tech startups.

Lesson #1: Get Feedback Sooner Than Later

Our approach at Balassanian Enterprises relies on testing and feedback. Consider, for example, the old axiom that entrepreneurs must be unwaveringly fixated on a single goal. This is why so many startups are built around a single product or service that is assumed—but often not yet proven—to meet a real consumer need and offer a lucrative market opportunity.

The CEO of that startup is likewise singularly focused on getting a fully-baked product out the door as soon as possible in order to start generating revenue while at the same time building a pipeline for

future offerings. Given the limited resources in most startups, this often means that the engineers are building Version 2 of the product before Version 1 has even been tested in the market.

One problem: Given that we know that a majority of new products fail in the market, unwavering fixation looks like a bad bet. Wasn't it only two years ago, after all, that netbooks were supposed to be the next big thing? In today's smartphone-dominated landscape, who even remembers? But in that short span of time, a traditional startup can very easily launch a product that nobody wants anymore.

Lesson #2: Spread Your Risk

Venture investors spread their risk by investing in perhaps two dozen startups. That's why many are able to withstand a high failure rate and still generate healthy returns, but that approach works less well for the startups themselves.

At Balassanian, we develop multiple consumer products at once — all of them designed to blend the digital and physical worlds in new ways that provide value to consumers. We employ a disciplined and repeatable process for rapidly prototyping and market testing our ideas, which results in the early and low-cost failure of some of our products but the rapid growth of others that find market support. Instead of speeding like a train on a fixed track toward a pre-set target with little chance of hitting it, we have built into our process the ability to pivot quickly and change direction—crucial to keeping abreast of today's rapidly shifting markets and technologies.

Lesson #3: Keep It Simple

Our product design approach is different, too. Our prototypes employ only a bare minimum of features before being tested with customers. (Many startups roll out the most fully-featured product possible to release to the public.) We've found that our approach reduces cost, concentrates our resources only on products that generate clear customer support, and speeds the time needed to either validate or fail a product down to weeks or at most months.

Failure, in fact, is the engine of our success. The first iteration of our luxury shopping site *Digbee.com* tried to predict what shoppers wanted based on their past purchases. But market testing revealed that our predictive algorithm simply wasn't good enough to provide real value to users. So we developed a new service, called *Strings.com*, built around a highly-scalable crawler platform that enables users to effortlessly discover and follow their favorite designers and brands across multiple retail websites. We'll be launching *Strings* with a unique rebate model shortly.

Lesson # 4: Protect Your IP

Another way we diverge from many startups, especially in the software field, is that we place critical importance on developing bullet-proof intellectual property—no mean feat given the backlog at the U.S. patent office. But we have learned that our ideas often have real value, and even if we can't always productize them, perhaps someone else can. The patents from our last unsuccessful venture, for example, have generated millions in licensing revenue for us in the last 18 months. If you own the intellectual property, a product failure does not have to mean a business failure. (In fact, the IP can even benefit a whole industry: The patents we secured back in 1998 for our

revolutionary "pinch, swipe, and zoom" technology, for example, were later embraced by <u>Apple</u> in the 2006 release of its phenomenally-successful iPhone.)

Lesson #5: Organize By Job Function, Not By Product

This org-chart approach enables us to test multiple products at once and to use resources more efficiently. While the prototyping team is working on an untested product, the marketing and business development teams can be laying the groundwork for rapid growth for an already market-validated product.

This functional organization of teams also lies at the very core of our business model. When a new product idea has reached an inflection point of market support and is ready for rapid growth — like our <u>Post on the Wall</u> service that uses photo-collages to meld people's virtual existence with their real-world locations, events and experiences — then we recruit an outside team to spin out the business. We've found that the innovation skills of a startup team are very different from the execution, operations, and management skills of a growth-focused team.

Industry observers are starting to pick up on the benefits of this new approach to launching new businesses. (See <u>With A Leaner Model</u>, <u>Startups</u> <u>Reach Further Afield</u>, from the *New York Times*, and <u>The Disruptor In</u> <u>The Valley</u>, from *Forbes*, about storied tech incubator Y Combinator.) While our approach has many similarities to the new "laboratory" or "incubator" model that the *Times* wrote about, it contains at least one key difference: We invest \$3 million to \$5 million of our own money in the businesses we spin out, rather than require the new growth team to secure early financing themselves to scale up the business. In this sense, we try to blend the best of the "labs" model with the upside of a successful VC firm.

Our approach is certainly not appropriate for every startup. But this much I do know: My failure has taught me that by working on several products at once —and then quickly killing all but the very best market-tested ones—I've got a much better shot at evening the odds for startup success.

<u>Edward Balassanian</u> is the CEO of <u>Balassanian Enterprises</u>, a startup incubator that leverages new technology to create disruptive opportunities in consumer-facing markets.

This article is available online at:

http://www.forbes.com/sites/edbalassanian/2012/01/11/why-failure-is-the-engine-of-success/

EXHIBIT 2

	Page
	UNITED STATES DISTRICT COURT
	NORTHERN DISTRICT OF CALIFORNIA
	SAN FRANCISCO DIVISION
IMPLIC	IT NETWORKS, INC.,
	Plaintiff,
VS.	CASE NO. 3:10-cv-03365-SI
F5 NET	WORKS,
	Defendant.
AND RE	LATED ACTIONS
TM	30(b)(6) VIDEOTAPED DEPOSITION OF PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN
IM	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN
IM	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN San Francisco, California
MI	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN San Francisco, California Thursday, May 31, 2012
IM	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN San Francisco, California
IM	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN San Francisco, California Thursday, May 31, 2012 Volume II
IM Report	PLICIT NETWORKS, INC., THROUGH EDWARD BALASSANIAN San Francisco, California Thursday, May 31, 2012 Volume II CONFIDENTIAL PURSUANT TO PROTECTIVE ORDER ATTORNEYS' EYES ONLY
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		Page 347
1	licenses, not the royalty licenses, okay?	10:54:55
2	A Because you said royalty.	
3	Q In that context, I mean the royalty	
4	payment, the lump-sum payment. I can use the term	
5	lump-sum payment if that's more clear for you.	10:55:09
6	A Okay. We can just talk about a time	
7	frame, too. Past 2007 or before.	
8	Q For Implicit's lump-sum licenses, how did	
9	you compute the value of future sales for the	
10	purpose of computing the total-lump-sum amount?	10:55:24
11	MR. HOSIE: Objection. Lacks foundation.	
12	THE WITNESS: I'm sure my legal team had	
13	many variables to consider in the calculation for	
14	what would be a reasonable amount to accept in a	
15	settlement.	10:55:53
16	I'm not privy to the intricacies of those	
17	calculations. My role is really to assist in	
18	mapping our intellectual property to existing	
19	products and also approving the final settlement	
20	numbers, but I trust them in their calculations and	10:56:12
21	negotiations.	
22	BY MR. McPHIE:	
23	Q As the corporate representative of	
24	Implicit, can you explain sitting here today how	
25	the value of future sales was computed for the	10:56:22

		Page 348
1	purpose of computing the lump sum paid in your	10:56:28
2	lump-sum licenses?	
3	MR. HOSIE: Objection. Lacks foundation.	
4	Asked and answered.	
5	THE WITNESS: I can be responsive to that	10:56:45
6	question, but I'm not sure I can answer it in	
7	total. If you would like me to talk to you about	
8	my perspective on that, I'm happy to do that.	
9	BY MR. McPHIE:	
10	Q Well, I don't want your conjecture. What	10:56:56
11	I'm asking is whether you can explain, sitting here	
12	today, how the value of future sales was computed	
13	in your lump-sum licenses.	
14	MR. HOSIE: Objection. Lacks foundation.	
15	Asked and answered.	10:57:14
16	THE WITNESS: So I'm not clear on which	
17	future sales you're referring to. If you want to	
18	be specific about a contract, I can potentially	
19	answer your question.	
20	BY MR. McPHIE:	10:57:29
21	Sure. For example, you entered into a	
22	lump-sum patent license with Apple in 2007,	
23	correct?	
24	A That's correct. I'm not sure on that	
<mark>25</mark>	date, but I think you're close. So we'll I	10:57:42

		Page 349
1	don't think it's critical.	10:57:46
2	Q You entered into a patent license with	
3	Apple, correct?	
4	A Correct.	
5	Q And I'll represent to you it was in 2007,	10:57:52
6	in fact.	
7	A Okay, fair enough.	
8	Q And at the time you entered into that	
9	license, you knew that the day after that license	
10	was signed and for years forward, for the life	10:58:04
11	of the patent there would be iPods sold and	
12	laptop computers and all the good products that	
13	Apple offers going forward, right?	
14	A I was pretty confident that they would be	
15	selling all of the devices that you mentioned. I	10:58:25
16	didn't I don't think anyone forecasted the	
17	degree to which Apple would dominate the industry	
18	with those products, but I was clearly aware they	
19	were selling them.	
20	Q Apple was doing very well in 2007,	10:58:39
21	correct?	
22	MR. HOSIE: Objection. Lacks foundation.	
23	THE WITNESS: As I said, I don't think I	
24	could have predicted how well they would do. But,	
25	by any measure, you would be hard-pressed to argue	10:58:48

		Page 350
1	that they would not keep selling iPods, iPhones and	10:58:52
2	laptops.	
3	BY MR. McPHIE:	
4	Q And in calculating the lump-sum amount	
5	that Apple would pay to gain access to Implicit's	10:59:05
6	patents, Implicit had to come to some understanding	
7	of what the value of those future post license	
8	sales were, correct?	
9	MR. HOSIE: Objection. Lacks foundation.	
10	THE WITNESS: So in 2007, our attorneys	10:59:27
11	were Goldstein, Fawcett & Prebeg. And in any one	
12	of those negotiations, the counsel will recommend	
13	to their client, Apple is willing to pay \$500,000.	
14	We recommend that you take it.	
15	Goldstein, Fawcett & Prebeg	10:59:45
16	MR. HOSIE: I'm sorry. I need to	
17	interject here and caution the witness not to	
18	disclose the substance of any communications with	
19	current or former counsel.	
20	THE WITNESS: Thank you.	10:59:56
21	So if I may continue with regard	
22	paying attention to what Spencer just said.	
23	So their law firm is geared more towards	
24	getting fast licenses without much regard for who	
25	the inventor is. That wasn't consistent with the	11:00:12

		Page 351
1	type of licensing program I wanted to create.	11:00:17
2	It's rare that an inventor of a patent	
3	continues to own the patent as long as I did. It's	
4	rare that the inventor put \$10 million of his own	
5	money into creating that intellectual property.	11:00:32
6	And it's rare that the inventor was able to keep	
7	the entire ecosystem of patents in his portfolio	
8	alive for as long as I did.	
9	It was important to me to have	
10	representation that didn't believe in quick	11:00:47
11	licenses. So that's one of the factors.	
12	Goldstein was much more aligned with quick	
13	licenses, and he recommended that value to me.	
14	In addition, there's other factors, such	
15	as the financial position of the company at the	11:01:00
16	time. Implicit was very low on cash and, had I not	·
17	taken that license agreement, I would have been	
18	hard-pressed to continue prosecuting my patent	
19	portfolio.	
20	Several of the patents that have issued	11:01:17
21	since have dramatically enhanced the value of the	
22	portfolio.	
23	In addition to that, the value of just	
24	getting one of those under your belt is factored	
25	in, as well.	11:01:35

		Page 352
1	So all of those go towards determining	11:01:36
2	whether it's a fair license or not. But the most	
3	relevant of those is truly your counsel's	
4	recommendation that you should take this.	
5	MR. McPHIE: What was that?	11:02:01
6	MR. HOSIE: I'm sorry?	
7	MR. McPHIE: What was that?	
8	MR. HOSIE: What do you mean what was	
9	that?	
10	MR. McPHIE: You just spoke to your	11:02:04
11	client.	
12	MR. HOSIE: I did, indeed, speak to my	
13	client. Are you asking me to disclose the	
14	substance of privileged communication?	
15	Was there a question pending?	11:02:11
16	MR. McPHIE: I'm asking you whether there	
17	was some advice given about the attorney-client	
18	privilege just now, or if there's a statement you	
19	would like to make on the record.	
20	MR. HOSIE: What I say to my client, sir,	11:02:22
21	is privileged, as you well know.	
22	MR. McPHIE: What I'm asking is, did you	
23	just give him advice about attorney-client	
24	privilege, or was there some statement about the	
25	substance of the testimony that we're giving in the	11:02:40

		Page 360
1	today, Implicit actually used those factors to help	11:13:19
2	determine the amount paid under all of its	
3	licenses, correct?	
4	MR. HOSIE: Objection. Overbroad. Vague	
5	and ambiguous.	11:13:32
6	THE WITNESS: There are numerous factors	
7	that go into the determination of a license. Not	
8	just for the Apple one, but for all of them.	
9	The state of your patent portfolio, for	
10	example. When we settled with Intel, all of our	11:13:47
11	patents-in-suit were in reexam. All claims were	
12	rejected.	
13	When we settled with other defendants,	
14	certain patents hadn't issued yet. We have, I	
15	believe, double the number of patents now than we	11:14:05
16	did early on.	
17	The counsel that I have, the Hosie Rice	
18	firm, believes in patents. They believe in	
19	inventors. And they believe in	
20	entrepreneurialship. Their recommendations for me	11:14:18
21	for licenses are far different	
22	MR. HOSIE: Again, let me caution the	
23	witness. I appreciate it's a difficult line to	
24	draw, which is why we may have to break to confer	
25	on this	11:14:35

		Page 361
1	MR. McPHIE: He's complimenting you.	11:14:36
2	MR. HOSIE: And I appreciate that. And I	
3	thank the witness for that, and your observation,	
4	sir.	
5	But please, again, be very careful not to	11:14:43
6	disclose the substance of communications. Because	
7	if you do if you do these defense lawyers	
8	will seize on that and say, look, you waived the	
9	privilege.	
10	THE WITNESS: So I am not waiving	11:14:56
11	privilege, just to be clear. And my only point	
12	here is that the type of counsel you have has a	
13	dramatic impact on the type of recommendations you	
14	get from them about the licenses and what would be	
15	a fair sum.	11:15:11
16	If you have counsel that is focused on	
17	quick licenses and, essentially, avoiding any kind	
18	of litigation, you get very you get commensurate	
19	settlement contracts.	
20	If you have counsel that believes in the	11:15:30
21	robustness of the patent process and the robustness	
22	of entrepreneurialship and the veracity of the	
23	entire process, then you get commensurate	
24	settlement agreements. And I think that's borne	
25	out by our recent trajectory.	11:15:46

		Page 362
1	BY MR. McPHIE:	11:15:49
2	Q And these are all factors that play into	
3	the negotiation of a lump-sum amount for a patent	
4	license, correct?	
5	A They're factors that play into the	11:15:58
6	negotiation of any patent license, whether it's	
7	Microsoft and AOL or Juniper and Palo Alto	
8	Networks. That's how patent licenses are	
9	determined.	
10	When you sue somebody for infringing, you	11:16:12
11	have to come to a settlement. And those settlement	
12	numbers are determined by both parties, what one is	
13	willing to take, what one is willing to pay, the	
14	state of the patents, the threat of a countersuit,	
15	the robustness of the patents, the claims, the	11:16:25
16	overlap of the claims with a particular product,	
17	the sales trajectory of those products, the	
18	livelihood of those products. All of those go into	
19	consideration.	
20	Q Another consideration, I think you	11:16:45
21	mentioned well, withdrawn.	
22	Another factor that goes into the	
23	licensing calculation might be the financial state	
24	of the company at the time; is that right?	
25	A As the CEO of a company, you often have	11:17:03

		Page 447
1	BY MR. McPHIE:	02:28:14
2	Q So it was possible in the 1990s, before	
3	you conceived your invention, to modify a URL	
4	blacklist?	
5	MR. HOSIE: Objection. Asked and	02:28:22
6	answered.	
7	BY MR. McPHIE:	
8	Q Correct?	
9	MR. HOSIE: Objection. Asked and	
10	answered.	02:28:28
11	THE WITNESS: I think I've been pretty	
12	clear that modifying or storing a blacklist of URLs	
13	is not remotely related to my patent.	
14	BY MR. McPHIE:	
15	Q The Web Tablet for Intel, was that	02:28:41
16	something that ever was released to the market?	
17	A By released to market, you mean available	
18	for sale by consumers at a Best Buy?	
19	Q Among other things, yes.	
20	A I honestly don't know. I know they made	02:29:14
21	a few thousand of them. I don't know if it ever	
22	made it to the store shelf.	
23	Q Intel made a few thousand of their Intel	
24	Web Tablets?	
25	A That's my understanding.	02:29:31

		Page 448
1	Q But you don't know what happened to them?	02:29:32
2	A I don't.	
3	Q Did you ever receive any revenue	
4	per-unit revenue based on those Web Tablets?	
5	A No.	02:29:43
6	Q Are you aware of any Intel Web Tablet	
7	getting into the hands of an end user or consumer?	
8	A Well, I have one.	
9	Q Other than that one.	
10	A Honestly, I know that they had several	02:30:05
11	thousand of them. And I think they I mean, I'm	
12	sure they ended up in somebody's hands. I don't	
13	know I'm quite certain that they none of them	
14	were actually sold by any of the partners that they	
15	had lined up. But whether they ended up in	02:30:21
16	people's hands outside of Intel, probably.	
17	Q Can you give me an example of how you	
18	would use the Intel Web Tablet to practice the	
19	invention claimed in the patents-in-suit?	
20	A I can.	02:30:35
21	Q Please do.	
22	If it's helpful, by the way, it's right	
23	over there if you want to demonstrate something.	
24	A I really doubt that thing is going to	
25	turn on.	02:30:50

		Page 449
1	MR. BRUN: It powered up, but I didn't	02:30:52
2	try to turn it on.	
3	THE WITNESS: I'll explain it. It	
4	actually requires software to be running on the PC,	
5	as well. So our license agreement with Intel was	02:31:02
6	to provide them with software that would run on the	
7	PC and software that would run on the tablet.	
8	And if I recall correctly so a classic	
9	example of us not selling Portal, but selling a	
10	solution that we built with Portal.	02:31:18
11	We found out through our effort of doing	
12	business development they Intel was trying to build	
13	a tablet that would allow you to browse web pages	
14	and play music, and they couldn't get it to work.	
15	And the reason they couldn't get it to	02:31:35
16	work is that Real Networks would not license them	
17	the codec that was required to play Real Audio on	
18	that device. But Intel already had a license for	
19	the Real Audio codec on the PC.	
20	So we built them a software solution on	02:31:53
21	the PC that essentially served as a proxy for all	
22	requests that were being made by the tablet for	
23	Real Audio streams on the internet.	
24	We would intercept those requests coming	
25	back. And then, instead of just sending them	02:32:10

		Page 530
1	discussions any discussions I had regarding	04:45:03
2,	anything to do with Citrix's revenue I had with my	
3	counsel.	
4	I, as a plaintiff, don't get to speak to	
5	Citrix directly. I talk to my counsel and my	04:45:15
6	counsel only.	
7	BY MR. McPHIE:	
8	Q Can you tell me yes or no whether a rate	
9	came up in any of the discussions with Citrix?	
10	MR. HOSIE: I'm sorry. Objection to the	04:45:28
11	undefined term royalty rate. I will also object	
12	because the question would inherently call for the	
13	disclosure of both privileged communications and	
14	the disclosure of conversations between counsel for	
15	Implicit and counsel for former defendant Citrix	04:45:57
16	that were explicitly held pursuant to Federal Rule	
17	of Evidence 408.	
18	I will note in that regard that Citrix	
19	has informed us that it objects to our disclosing	
20	any such communications and has asked for the	04:46:13
21	opportunity to be heard if there's a risk of that	
22	going forward.	
23	BY MR. McPHIE:	
24	Q Can you answer the question yes or no?	
25	MR. HOSIE: I'll instruct him not to	04:46:30



		Page 531
1	answer.	04:46:31
2	MR. McPHIE: Okay.	
3	MR. HOSIE: Counsel, you are candidly,	
4	you're wasting our time because you're asking the	
5	same questions that are subject to a motion right	04:46:40
6	now.	
7	Why don't you defer this until the Court	
8	rules. You have other things to cover, do you not,	
9	sir?	
10	MR. McPHIE: Let's move on.	04:46:52
11	MR. HOSIE: Thank you.	
12	BY MR. McPHIE:	
13	Q I think HTC is next; is that right?	
14	A What number are we looking at?	
<mark>15</mark>	Q 122.	04:47:10
16	MR. HOSIE: If I may, we have in the room	
17	counsel for former defendant Microsoft.	
18	Shane, what is Microsoft's position on	
19	this issue? Has Microsoft given permission for	
20	Implicit to disclose my Rule 408 conversations with	04:47:45
21	Mike Bettinger and Isabella Fu?	
22	MR. McPHIE: I object to this. Let's	
23	move through the licenses. If there needs to be	
24	discussion about that, let's not waste the witness'	
<mark>25</mark>	time. Let's try to accomplish what we can in the	04:48:08

		Daga E22
7		Page 532
1	time we have remaining today. That is what I would	04:48:13
2	propose.	
3	MR. (HOSIE: All right. Fair enough.	
4	BY MR. McPHIE:	
5	Q Do you have in front of you Exhibit 122?	04:48:19
6	A I do.	
7	Q Is this, in fact, the license between	
8	Implicit and HTC?	
9	A It is a license between Implicit and HTC.	
10	Q What were the HTC products that Implicit	04:48:32
11	contended infringed Implicit's patents at the time	
12	of the license?	
13	A I don't remember the specific name of the	
14	HTC product, but it would have been one of their	
15	smart phones.	04:48:54
16	Q Do you recall the line of smart phones or	
17	any identifying information about which one?	
18	A No.	
19	Q Going back, I think we may have skipped	
20	this for AMD. But with respect with AMD let me	04.49.14
		03.30.14
21	withdraw the preamble.	
22	What are the AMD projects that allegedly	
23	infringed Implicit's patent at the time of the AMD	
24	license?	
25	A I believe it was a media framework. It	04:49:33



		Page 533
1	was basically a software package that AMD made	04:49:38
2	freely available on their website for anybody to	
3	download without having to buy a chip.	
4.	Q Anything else?	
5	A No. I don't think so.	04:49:51
6	Q Exhibit 123 is Implicit's license with	
7	IBM, correct?	
8	A We're done with 122?	
9	Q For now, yes.	
10	A Yes.	04:50:16
11	Q What are the IBM products that allegedly	
12	infringed Implicit patents at the time of the IBM	
13	license?	
14	MR. HOSIE: I would ask that the witness	
15	take the time to read the document before Counsel	04:50:35
16	asks him questions on it.	
17	THE WITNESS: I honestly don't remember	
18	the specific name of the product, but it was a web	
19	application server that IBM has as part of their	
20	massive product portfolio.	04:51:19
21	BY MR. McPHIE:	
22	Q Anything else?	
23	A I don't believe so.	
24	Q Is Exhibit 124 the RealNetworks license	
25	agreement with Implicit?	04:51:43



		Page 534
1	A have it.	04:51:54
2	Q What are the RealNetworks products that	
3	allegedly infringed Implicit's patents at the time	
4	of this license?	
5	MR. (HOSIE: I would ask that the witness	04:52:03
6	take the time to read the document before answering	
7	questions about it.	
8	THE WITNESS: I believe Real had a	-
9	freely-available media framework that we accused.	
10	BY MR. MCPHIE:	04:52:59
11	Q What was it called?	
12	A I think it was called Real System or	
13	something analogous to that. I don't remember the	
14	exact name of the it's not a consumer product	
15	that you would download in that manner. It's	04:53:13
16	something that developers would use.	
17	Q Were there any other RealNetworks	
18	products accused of infringement?	
19	A I don't believe so.	
20	Q Exhibit 125 is the license between	04:53:37
21	Microsoft and Implicit, correct?	
22	A I really can't read this, but it appears	
23	to be. I'm not sure why it's so small.	
24	Q My understanding is this is how it was	
25	produced to us.	04:54:01

		Page 535
1	A It appears to be a license agreement	04:54:03
2	between Implicit and Microsoft.	
3	Q What were the Microsoft products accused	
4	of infringing Implicit's patents at the time of	
5	this license?	04:54:14
6	MR. HOSIE: Excuse me. Let me object	
7	that this is not, in fact, an authentic copy of a	
8	final Microsoft agreement. I can see it's	
9	captioned Exhibit A on the top. So it's a document	
10	<pre>fragment.</pre>	04:54:42
11	MR. McPHIE: Maybe we can identify	
12	well, let's discuss this off line, why don't we.	
13	MR. HOSIE: Sure. And the question	
14	pending?	
15	BY MR. MCPHIE:	04:54:59
16	What were the Microsoft products accused	
17	of infringing Implicit's patents at the time of	
18	this license?	
19	A believe we filed a complaint against	
20	Windows Server and WFP, which is the Windows	04:55:14
21	filtering platform.	
22	Q Anything else?	
23	Actually, I'm sorry, it wasn't Windows	
24	Server, it was asp.net. So we accused asp.net and	
25	we accused Windows filtering platform.	04:55:49

		Page 536
1	Q Were there any other Microsoft products	04:55:54
2	accused of infringing Implicit's patents?	
3	A I don't believe so.	
4	Q 126 is the license between NVIDIA and	
5	<pre>Implicit, correct?</pre>	04:56:14
6	A That's correct. This doesn't seem to be	
7	a final licensing agreement, though.	
8	MR. HOSIE: Again, I would ask that the	
9	witness read the document before answering	
10	questions about it.	04:56:28
11	THE WITNESS: I understand. So, no, this	
12	is not a licensing agreement between Implicit and	
13	NVIDIA,	
14	BY MR. McPHIE:	
15	Q Is that your signature on page 9?	04:56:36
16	A It is. But as you can see, it's not an	
17	executed license agreement. There's no NVIDIA	
18	signature. There's no date on the front of it. So	
19	it's not a final executed copy.	
20	Q Well, you executed it, right?	04:57:00
21	A I've signed this version of it. I don't	
22	know if there was a version after this. (That	
23	happens often. But I'm just stating that this is	
24	not a final executed license agreement.	
25	MR. HOSIE: Counsel, will you represent	04:57:14

		Page 537
1	on the record that this is the final,	04:57:16
2	fully-executed license agreement?	
3	MR. McPHIE: I would hope that between	
4	the two of you, I could get an answer to that.	
5	MR. HOSIE: Well, are you representing	04:57:28
6	that it is? You're the one who marked it and	
7	showed it to this witness.	
8	MR. McPHIE: I received from Implicit a	
9	document beginning with Bates number IMP094911.	
10	If you are now representing that this is	04:57:38
11	not, in fact, a final license agreement, I would	
12	ask that the final executed license agreement	
13	between NVIDIA and Implicit be produced	
14	immediately.	
15	MR. HOSIE: I don't know if it is,	04:57:53
16	Counsel. You just marked it and showed it. So I	·
17	will go back and look at it.	
18	But I will note for the record that it	
19	appears to be partially executed and undated. And	
20	I will talk to Implicit's counsel at the time and	04:58:04
21	see if this is the final.	
22	MR. McPHIE: Let's get the final	
23	versions. And just to be clear, Juniper would	
24	request the final executed copies of all license	
25	agreements between Implicit and third parties.	04:58:20

		Page 538
1	MR. HOSIE: And this may be such.	04:58:23
2	can't tell. I just do note that it was partially	
3	executed. It wasn't on my watch.	
4	BY MR. McPHIE:	
5	Q What were the NVIDIA products accused of	04:58:35
6	infringing Implicit's patents at the time of the	
7	NVIDIA license?	
8	A I believe it was NVIDIA's SDK for	
9	developing applications that talk directly to their	
10	hardware and graphics accelerator and media	04:58:54
11	media chip set.	
12	Q What was it called?	
13	A It had the initials NV in it, I can	
14	remember that, for NVIDIA. But I don't know the	
15	specific name. It was an SDK that they made	04:59:24
16	available free for developers to build applications	
17	that were accelerated on the NVIDIA chip set.	
18	Q Are there documents or other information	
19	available to Implicit that would allow you to	
20	provide a definitive answer to that question?	04:59:39
21	A Possibly. I don't know offhand. I would	
22	have to go back and look.	
23	Q But you believe it's likely that this	
24	information is available to Implicit, correct?	
25	MR. HOSIE: Objection. Mischaracterizes	04:59:59

		Page 539
1	the testimony.	05:00:00
2	THE WITNESS: I didn't say it was likely.	
3	I said it's possible that there's information that	
4	would help me remember what the spec name of the	
5	SDK that NVIDIA provides with their chips to	05:00:10
6	application developers.	
7	I don't remember the name. There might	
8	be documentation on the web or elsewhere that I	
9	could look at to remember.	
10	BY MR. McPHIE:	05:00:22
11	Q Exhibit 127 is a patent license between	
12	Implicit and Oracle, correct?	
13	A It appears to be a fully-executed license	
14	agreement between Implicit and Oracle.	
15	Q What were the Oracle products accused of	05:00:49
16	infringing Implicit's patents at the time of this	
17	license?	
18	A It would be the Oracle web application	
19	server. You're going to ask me the name of it, and	
20	I'm trying to remember the name. It was their	05:01:11
21	product that competes with IBM's web application	
22	server that competes with Sun's ASP and Microsoft's	
23	asp.net. I don't remember the specific trade name,	
24	but that's basically what the product was.	
25	Exhibit 128 is the license agreement	05:01:37



		Page 540
1	between Implicit and Palm, correct?	05:01:43
2	That's correct.	
3	What were the Palm products accused of	
4	infringing Implicit's patents at the time of this	
5	license?	05:02:17
6	MR. HOSIE: Objection. Lacks foundation.	
7	Patents plural.	
8	THE WITNESS: So we accused them of	
9	infringing a single patent, the '349 patent, direct	
10	manipulation of displayed content. And their	05:02:32
11	product was the Palm OS.	
12	BY MR. McPHIE:	
13	Q Exhibit 129 is the license agreement	
14	between Implicit and RMI, correct?	
<mark>15</mark>	A It's more than that. It includes a U.S.	05:03:35
<mark>16</mark>	District Court Western District of Washington	
17	Seattle division Stipulated Motion for Dismissal of	
18	RMI with Prejudice and Proposed Order stapled	
19	on I guess that's the exhibit to it.	
20	Q Is Exhibit 129 the license agreement	05:04:03
21	between RMI and Implicit?	
22	A I apologize. I didn't realize that was	
23	an exhibit to this license agreement.	
24	It appears to be a license agreement	
25	between Implicit and RMI.	05:04:29

		Page 541
1	Q What are the RMI products that were	05:04:31
2	accused of infringing Implicit's patents at the	
3	time of this license?	
4	A RMI had purchased a chip set from AMD	
5	that included a media framework. And that media	05:04:47
6	framework is what we accused.	
7	UMF, I believe, is what the name of it	
8	was. I don't remember what that stood for. But it	
9	was a media framework for their AU1200 chip set,	
10	which they renamed when they bought it from AMD.	05:05:19
11	So the name is probably different now.	
12	Q Anything else?	
13	A I don't think so.	
14	Q Exhibit 130 is a license agreement	
<mark>15</mark>	between SAP and Implicit, correct?	05:05:44
16	A (It doesn't seem to be dated, but it does)	
17	seem to be fully executed.	
18	Q Exhibit 130 is a license agreement	
19	between SAP and Implicit, correct?	
20	A (It is an undated, signed-by-both-parties)	05:06:05
21	document that could very well be the final	
22	fully-executed patent license and settlement	
23	agreement between SAP and Implicit.	
24	MR. McPHIE: [I will reiterate my request]	
25	for copies of all final and executed license	05:06:20

		Page 542
1	agreements.	05:06:25
2	MR. HOSIE: I can represent that this is	
3	the final and executed license agreement, and it's	
4	dated on page 42.	
5	MR. McPHIE: (Thank you.)	05:06:35
6	What were the SAP products accused of	
7	infringing Implicit's patents at the time of this	
8	license?	
9	A It would be SAP's web application server.	
10	Q Anything else?	05:06:51
11	A I don't believe so.	
12	Q I think this is the last one, correct?	
13	A 131 is my final document in front of me.	
14	MR. HOSIE: Excuse me. Last one in the	
15	stack?	05:07:08
16	MR. McPHIE: Last one in the stack.	
17	MR. HOSIE: Thank you.	
18	MR. McPHIE: I wasn't attempting anything	
19	tricky with that question.	
20	MR. HOSIE: How uncharacteristic of you.	05:07:15
21	MR. McPHIE: I was trying to generate	
22	some enthusiasm here for getting through them all.	
23	MR. HOSIE: We appreciate the effort,	
24	sir.	
25		

		Page 543
1	BY MR. McPHIE:	05:07:26
2	Q Exhibit 131 is a license agreement	
3	between Implicit and Sybase, correct?	
4	A It does appear to be a fully-executed	
5	license agreement between Sybase and Implicit	05:07:47
6	Networks.	
7	What are the Sybase products well,	
8	withdrawn.	
9	What were the Sybase products accused of	
10	infringing Implicit's patents at the time of this	05:07:57
11	license?	
12	A It would be Sybase's web application	
13	server.	
14	Q Anything else?	
15	A I don't believe so.	05:08:10
16	MR. HOSIE: Counsel, it is now after	
17	5:00.	
18	Is this a good time to break for the day?	
19	MR. McPHIE: We can break for today.	
20	Have you been able to identify available dates for	05:08:45
21	us to continue the 30(b)(6) deposition of Implicit?	
22	MR. HOSIE: We have not. We will	
23	continue to work toward that. I have under	
24	advisement for your request for four additional	
25	days. And I think it makes sense for all the	05:08:59

		Page 544
1	lawyers to have a deposition scheduling call given	05:09:03
2	the number of parties that have to be involved in	
3	the continuation and conclusion of the 30(b)(6),	
4	the scheduling and continuation of the individual	
5	30(b)(6) on behalf of HP, F5 and Juniper and the	05:09:15
6	conclusion of the witness' deposition in his	
7	percipient capacity, as a fact witness.	
8	MR. McPHIE: To be perfectly clear, what	
9	we indicated was it was possible we could get	
10	through the remaining individual Juniper topics,	05:09:34
11	individual F5 topics, individual HP topics and the	
12	remaining topics and subjects for the what we've	
13	been calling the common topics, as well as	
14	individual questions for the three defendants,	
15	within four days possibly, and reserving a fifth	05:09:53
16	day is what we requested, should it prove	
17	necessary.	
18	What we would ask is that you provide us	
19	those dates by tomorrow, if possible. Simply	
20	because, as you indicated, we're getting pretty	05:10:12
21	late in the discovery period. And once we get	
22	these remaining dates in place, I think that will	
23	significantly simplify the remaining scheduling	
24	issues.	
25	MR. HOSIE: If I might, since you have	05:10:28

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 36 of 109 Highly Confidential - Attorneys' Eyes Only

1	fair in January 1997.	09:23:32
2	A Yes.	09:23:37
3	Q Is this the session that we saw a press release	09:23:38
4	for in our earlier deposition?	09:23:46
5	A As I mentioned, that press release was marketing	09:23:49
6	hyperbole. So, no, this session is what it says it was.	09:23:56
7	We had a recruiting fair at the Four Seasons Hotel. The	09:24:00
8	press release talked about industry pundits and media	09:24:05
9	people of which no one was present. So, no, the press	09:24:09
10	release did not describe this. This was a recruiting	09:24:14
11	fair.	09:24:18
12	Q Were there were there two separate events that	09:24:18
13	happened in January 1997?	09:24:22
14	MR. HOSIE: Objection. Asked and answered.	09:24:23
15	BY MR. McPHIE:	09:24:23
16	Q Excuse me.	09:24:25
17	A Two separate events?	09:24:26
18	Q One a recruiting fair, and one the event described	09:24:28
19	in the press release.	09:24:31
20	A No, as I mentioned when you asked me about the	09:24:32
21	press release last time, that never happened. There were	09:24:35
22	no there was no event at the Four Seasons that media	09:24:38
23	pundits were invited to or industry people. The only	09:24:41
24	people that were invited were people that I was recruiting	09:24:45
25	who were all there under NDA.	09:24:48
		Page 561

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 37 of 109 Highly Confidential - Attorneys' Eyes Only

1	Q Who are the top Ph.D. graduates in computer	09:24:50
2	science and engineering from across the country, referred	09:24:54
3	to in Exhibit 132?	09:25:00
4	A I don't remember their names specifically. They	09:25:02
5	were students that I recruited from various universities.	09:25:06
6	Q There's a statement, "First prototypes of Portal	09:25:10
7	('163) are up and running by summer of 1997." You see	09:25:18
8	that there?	09:25:23
9	A I do.	09:25:23
10	Q Was the first embodiment of the '163 patent up and	09:25:24
11	running by summer of 1997?	09:25:29
12	A As we stated in our interrogatory responses, the	09:25:32
13	reduction to practice wasn't until '98 that we had all the	09:25:37
14	elements of the patent, all the claim elements reduced to	09:25:41
15	practice. So we had a prototype up and running, but it	09:25:46
16	didn't embody all of the elements of the claim.	09:25:49
17	Q Which elements were missing as of the summer of	09:25:51
18	1997 in the Portal prototype?	09:25:55
19	A I don't remember. It was a prototype, so a lot of	09:25:57
20	the ideas that we had conceived were being held together	09:26:05
21	with duct tape at that point.	09:26:09
22	Q What do you mean, "held together with duct tape"?	09:26:10
23	A When you develop a system as complex as this was,	09:26:15
24	oftentimes you don't have all the pieces working, so you	09:26:19
25	fake it or not fake it, but you create scaffolding so	09:26:24
	I	Page 562

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 38 of 109 Highly Confidential - Attorneys' Eyes Only

1	that you can get to that part of the building later.	09:26:29
2	Q And that is what you had in the summer of 1997?	09:26:34
3	MR. HOSIE: Objection. Asked and answered.	09:26:37
4	THE WITNESS: The definition of the word	09:26:39
5	"prototype" is essentially that it is not fully	09:26:42
6	functional, so yes, we had a prototype of Portal up and	09:26:45
7	running by the summer of '97.	09:26:48
8	BY MR. McPHIE:	09:26:50
9	Q If you turn to the next page, there's a statement,	09:26:52
10	"BeComm secures the Intel Tablet contract."	09:26:58
11	A Yes.	09:27:02
12	Q And this is under "January 2000 - 2001."	09:27:02
13	A I see it.	09:27:07
14	Q The Intel Tablet was, in fact, never released;	09:27:08
15	correct?	09:27:13
16	MR. HOSIE: Objection. Asked and answered.	09:27:13
17	THE WITNESS: As I stated when you asked me that	09:27:17
18	question previously, approximately 3,000 of the Tablet	09:27:19
19	devices were manufactured. I don't know what happened to	09:27:24
20	them at that point. I don't know if they were put on	09:27:27
21	store shelves or not. I assume they were not.	09:27:31
22	BY MR. McPHIE:	09:27:33
23	Q So you do not know whether the Intel Tablet was,	09:27:37
24	in fact, released or not; correct?	09:27:39
25	MR. HOSIE: Objection. Asked and answered.	09:27:42
		Page 563

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 39 of 109 Highly Confidential - Attorneys' Eyes Only

1	THE WITNESS: Released is a vague term. Intel	09:27:44
2	built the Tablet. Whether end users bought them through	09:27:47
3	Best Buy, or whatever the retail channels were, I don't	09:27:50
4	know.	09:27:50
5	BY MR. McPHIE:	09:27:53
6	Q So sitting here today, you cannot say whether the	09:27:53
7	Intel Tablet was, in fact, released?	09:27:56
8	MR. HOSIE: Objection.	09:27:58
9	BY MR. McPHIE:	09:27:58
10	Q Correct?	09:27:59
11	MR. HOSIE: Objection. Asked and answered.	09:27:59
12	THE WITNESS: I don't know what you mean by	09:28:00
13	"released."	09:28:02
14	BY MR. McPHIE:	09:28:04
15	Q There is an image of a it appears to be a check	09:28:08
16	on this slide. Do you see that there?	09:28:13
17	A I do.	09:28:16
18	Q What is that check?	09:28:17
19	A It's hard to tell from this image, but I'm	09:28:18
20	assuming that is the check that Intel wrote us for the NRE	09:28:24
21	portion of the Tablet contract.	09:28:28
22	Q And what was the amount of the check?	09:28:31
23	A I don't remember exactly. I'd have to look at the	09:28:34
24	actual photograph of the original check.	09:28:39
25	Q And just to be clear, when you say "NRE," what do	09:28:41
	I	Page 564

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 40 of 109 Highly Confidential - Attorneys' Eyes Only

1	you mean?	09:28:44
2	A The nonrecurring engineering portion.	09:28:45
3	Q There's a statement that BeComm had a partnership	09:28:47
4	in place with Wind River. Do you see that?	09:28:52
5	A I do.	09:28:55
6	Q What was the nature of your partnership with Wind	09:28:56
7	River?	09:29:00
8	A Wind River developed the VxWorks V-x, the	09:29:00
9	letters, Works operating system that was actually	09:29:07
10	running on the Tablet, and we worked with them to port	09:29:10
11	Portal so it would run on top of VxWorks. And we agreed	09:29:14
12	with them that we would jointly pursue customer	09:29:19
13	opportunities where VxWorks was the operating system of	09:29:25
14	choice and Portal would be the communication and	09:29:28
15	networking stack.	09:29:32
16	Q Did you do any other projects with Wind River?	09:29:37
17	MR. HOSIE: Objection. Vague as to time.	09:29:41
18	THE WITNESS: If you mean projects as in the Intel	09:29:43
19	Tablet, no, we did not do any other commercial nothing	09:29:46
20	went as far as the Intel Tablet. That was our most I	09:29:51
21	don't want to use the word "successful" because it didn't	09:29:55
22	end up becoming a product you could go buy in the store,	09:29:58
23	but we didn't go that far with them, no.	09:30:02
24	BY MR. McPHIE:	09:30:05
25	Q Did you receive revenue from Wind River?	09:30:05
		Page 565

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 41 of 109 Highly Confidential - Attorneys' Eyes Only

1	A No, they were a partner, not a customer.	09:30:12
2	Q Did you have a partnership in place with Frog, a	09:30:14
3	company called Frog?	09:30:21
4	A We had an informal partnership. We, right around	09:30:22
5	2001, decided that it would be best for the company to	09:30:30
6	actually develop its own line of consumer appliances	09:30:33
7	instead of relying on somewhat fickle companies, such as	09:30:39
8	Intel, so we designed a suite of devices, including a	09:30:42
9	gateway, a Tablet, a smart stereo and a smart TV all based	09:30:47
10	on our software, and Frog Design did the industrial design	09:30:55
11	for the hardware. And it was our goal to allow OEMs to	09:30:58
12	buy the entire solution from us, including the hardware	09:31:02
13	design, and Frog Design would provide customization of the	09:31:06
14	plastic, if you will, for the box.	09:31:12
15	Q So well, withdrawn.	09:31:18
16	Were any products actually manufactured as a	09:31:22
17	result of Implicit's partnership with Frog?	09:31:27
18	A Frog built the devices that I just explained to	09:31:32
19	you. We worked with them to actually fabricate the	09:31:34
20	plastic models and develop prototypes, but they were done	09:31:38
21	under a commission. We paid for that, so they were not a	09:31:41
22	partner. They were a vendor to us.	09:31:46
23	Q And these products, made in partnership with Frog,	09:31:51
24	were they actual functioning products or were they models	09:31:55
25	essentially made out of plastic, as you said?	09:32:01
		Page 566

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 42 of 109 Highly Confidential - Attorneys' Eyes Only

1	A Both. We had plastic models that looked like the	09:32:03
2	end product would look and then we had functioning	09:32:06
3	products that did not look like the end product looked.	09:32:09
4	Q Did you ever have any functioning products that	09:32:13
5	had the appearance as designed by Frog?	09:32:18
6	A Certainly we had things that had the appearance	09:32:26
7	but not the actual plastic that Frog designed.	09:32:27
8	Q Did any of these products made in partnership with	09:32:31
9	Frog make it to market?	09:32:34
10	A And just to be clear, we paid Frog Design, so they	09:32:38
11	did not do this on their own nickel. So they were a	09:32:41
12	vendor under contract by us. And no, none of those	09:32:44
13	products we were not successful in selling those	09:32:48
14	products.	09:32:52
15	Q Did Implicit have a partnership with DLink in	09:32:52
16	2000, 2001?	09:32:57
17	A DLink was interested in our communications	09:33:00
18	stack I say stack synonymously with operating system	09:33:04
19	and was looking at opportunities to develop gateways for	09:33:09
20	their customers using our software, so the partnership.	09:33:14
21	They were also looking at building handheld devices such	09:33:18
22	as portable media players. So given that they are an	09:33:22
23	ODM which means they're an original device	09:33:26
24	manufacturer. They create devices that don't have their	09:33:29
25	name on them, on behalf of other customers they, like	09:33:31
	P	Page 567

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 43 of 109 Highly Confidential - Attorneys' Eyes Only

1	other Asian manufacturers, would look for software that	09:33:38
2	they could use to create additional value in their	09:33:43
3	designs, and that was the extent of our partnership.	09:33:46
4	Q Were any products made or designed as a result of	09:33:51
5	your partnership with DLink?	09:33:55
6	A I believe they made a prototype portable media	09:33:57
7	player, probably using an Intel processor and the VxWorks	09:34:02
8	operating system. I don't remember for sure, but they	09:34:07
9	never sold anything using our software.	09:34:09
10	Q Did you receive any money from DLink as a result	09:34:12
11	of this partnership?	09:34:16
12	A I don't believe so. We might have received a	09:34:18
13	little bit of co-marketing for an event that they	09:34:22
14	produced, but I can't remember.	09:34:28
15	Q When you say "a little bit," can you estimate the	09:34:29
16	amount?	09:34:34
17	A It would have been a few thousand.	09:34:34
18	Q Who was your main contact at DLink?	09:34:39
19	A I don't remember.	09:34:41
20	Q Who was Implicit's main contact at Frog?	09:34:47
21	A It was somebody in business development. I can't	09:34:51
22	remember his name. And then also somebody in the design	09:35:01
23	group who actually ran the design team, and I don't	09:35:04
24	remember his name.	09:35:06
25	Q Who was Implicit's main contact at Wind River?	09:35:07
		Page 568

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 44 of 109 Highly Confidential - Attorneys' Eyes Only

1	A I believe that was Chris Perrot. I think that was	09:35:10
2	his name.	09:35:22
3	Q In 2000 to 2001, BeComm also had a partnership	09:35:22
4	with Go-Video; correct?	09:35:29
5	A That's right.	09:35:31
6	Q What was the nature of your partnership with	09:35:33
7	Go-Video?	09:35:37
8	A Go-Video was trying to develop a media player with	09:35:38
9	a full ecosystem, including digital rights management and	09:35:51
10	a catalog service, so you could pick movies to play on	09:36:01
11	your media player, as well as music. So they were	09:36:04
12	essentially trying to build iTunes, and they were	09:36:08
13	interested in using our software to develop that. They	09:36:10
14	were underfunded and were unable to actually see their	09:36:14
15	vision realized.	09:36:16
16	Q Were any products made as a result of your	09:36:21
17	partnership with Go-Video?	09:36:24
18	A No.	09:36:25
19	Q Did you make any money from Go-Video as a result	09:36:28
20	of your partnership with them?	09:36:32
21	A No.	09:36:34
22	Q BeComm had a partnership with Sprint in the	09:36:35
23	2000-2001 time frame?	09:36:43
24	A Our relationship with Sprint was exactly as I	09:36:45
25	described before. They had various groups evaluating our	09:36:51
		Page 569

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 45 of 109 Highly Confidential - Attorneys' Eyes Only

1	software for primarily from the perspective of their	09:36:54
2	labs group, and one of the groups internally there in 2000	09:37:02
3	was interested in using our software for a headend gateway	09:37:06
4	for the home. And our relationship with them was really	09:37:10
5	to try to evaluate how we could convince the business	09:37:15
6	units to use what they were trying to develop along with	09:37:18
7	our software. So it was more of an internal sales effort	09:37:23
8	than it was an external sales effort.	09:37:26
9	Q Were your efforts with Sprint regarding headend	09:37:28
10	gateways successful?	09:37:32
11	MR. HOSIE: Objection. Vague and ambiguous.	09:37:34
12	THE WITNESS: We learned a lot about the home	09:37:36
13	networking goals that companies like Sprint would have.	09:37:40
14	We learned a lot about how to build and design a gateway,	09:37:44
15	which we wouldn't have received that kind of knowledge if	09:37:48
16	we hadn't had that relationship with them. So in that	09:37:52
17	respect, it was successful. They are not the type of	09:37:54
18	company that was going to do anything speculative, so the	09:37:57
19	odds of them shipping anything were relatively slim. So	09:38:01
20	we didn't have any aspiration of them actually building	09:38:06
21	anything with our product. For us, it was more of a	09:38:10
22	business development opportunity. So in that respect,	09:38:12
23	yes, I do think it was successful.	09:38:15
24	BY MR. McPHIE:	09:38:17
25	Q There was no product that was ever built or that	09:38:17
		Page 570

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 46 of 109 Highly Confidential - Attorneys' Eyes Only

1	shipped as a result of this partnership with Sprint for	09:38:20
2	the headend gateway; correct?	09:38:25
3	A That's correct.	09:38:28
4	Q Did you receive any money from Sprint as a result	09:38:38
5	of this project?	09:38:40
6	A No.	09:38:41
7	Q Was there any agreement with Sprint, a written	09:38:41
8	contract, reflecting this partnership?	09:38:51
9	A I don't believe so.	09:38:53
10	Q Was there any written agreement reflecting the	09:38:57
11	partnership between Implicit and Go-Video?	09:39:03
12	A Outside of a nondisclosure agreement and effort by	09:39:09
13	them and us jointly to pursue common customers, no.	09:39:13
14	Q Were there written agreements reflecting	09:39:20
15	Implicit's partnership with any of the companies listed	09:39:22
16	here under January 2000 to 2001?	09:39:26
17	A Well, all of them signed nondisclosure agreements	09:39:29
18	and all of them signed licensing agreements which allowed	09:39:33
19	them to evaluate our technology in-house. So there	09:39:37
20	were there were definitely agreements in place, but the	09:39:41
21	goal of our arrangements with them was to find common	09:39:44
22	customers, and until we closed on a common customer, there	09:39:49
23	wouldn't be an agreement. The agreement would be specific	09:39:54
24	to a customer. So they had, in each case, an agreement	09:39:56
25	that allowed them to evaluate, test, and develop to our	09:39:59
	P	age 571

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 47 of 109 Highly Confidential - Attorneys' Eyes Only

1	software platform, and that was as far as we would ever	09:40:05
2	take an agreement in a partnership.	09:40:09
3	Q In 2000 to 2001, Implicit had a partnership with	09:40:14
4	RealNetworks; correct?	09:40:18
5	A That's correct.	09:40:19
6	Q What was the nature of that partnership?	09:40:21
7	A Well, it started with the Intel Tablet because we	09:40:23
8	required the use of a Real codec on the PC, and Real's SDK	09:40:28
9	to convert the real audio stream into PCM, which we were	09:40:36
10	then compressing and sending to the Tablet. So we had an	09:40:41
11	agreement in place with them to use their SDK. We had an	09:40:44
12	agreement in place with them that allowed us to use their	09:40:47
13	SDK in the software package that we subsequently delivered	09:40:52
14	to Intel. We also had discussions with them about jointly	09:40:57
15	pursuing customers. There was some degree of	09:41:00
16	competitiveness between the two companies, so that was the	09:41:08
17	extent of the agreement between RealNetworks and Implicit.	09:41:11
18	Q And when you say "competitiveness between the two	09:41:15
19	companies," you mean competitiveness between RealNetworks	09:41:20
20	and Implicit; correct?	09:41:23
21	A Correct.	09:41:25
22	Q Did Implicit ever build a product as a result of	09:41:26
23	its partnership with RealNetworks?	09:41:33
24	A As I mentioned, we delivered a software stack to	09:41:35
25	Intel for the PC and for the Intel Tablet that included	09:41:39
		Page 572

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 48 of 109 Highly Confidential - Attorneys' Eyes Only

1	the RealNetworks SDK, and that was a result of our	09:41:42
2	agreement with them.	09:41:47
3	Q Was there any other product built as a result of	09:41:48
4	Implicit's partnership with RealNetworks other than the	09:41:51
5	Intel Tablet?	09:41:55
6	A If, by "product," you mean something that shipped,	09:41:56
7	no.	09:41:59
8	Q Implicit had a partnership with a company called	09:42:01
9	Bsquare in the 2000 to 2001 time frame; correct?	09:42:08
10	A That's correct.	09:42:11
11	Q What was the nature of Implicit's partnership with	09:42:12
12	Bsquare?	09:42:16
13	A Bsquare was a Windows CE, which was Microsoft's	09:42:17
14	embedded operating system at the time. They were a	09:42:24
15	Windows CE preferred developer. So companies that wanted	09:42:26
16	to develop devices using Windows CE would hire Bsquare to	09:42:31
17	optimize Windows for their platform. Our partnership with	09:42:37
18	them included, obviously, a nondisclosure agreement, a	09:42:41
19	license agreement allowing them to use and evaluate our	09:42:47
20	software internally. They also partnered with us in	09:42:50
21	porting Portal to Windows CE. So they helped us get it up	09:42:55
22	and running on Windows CE, and we jointly pursued customer	09:43:02
23	opportunities with Bsquare.	09:43:06
24	Q Was Portal successfully ported to Windows CE as a	09:43:08
25	result of your partnership with Bsquare?	09:43:15
	1	Page 573

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 49 of 109 Highly Confidential - Attorneys' Eyes Only

1	A I wouldn't say as a result of, but it was	09:43:18
2	successfully ported to Windows CE.	09:43:21
3	Q And why would you not say as a result of?	09:43:25
4	A They were a participant in it, but they weren't	09:43:27
5	the only reason it happened. They it would have been	09:43:32
6	ported to Windows CE with or without them. We did the	09:43:36
7	bulk of the work there.	09:43:41
8	Q Was there any product developed or built as a	09:43:42
9	result of Implicit's partnership with Bsquare?	09:43:45
10	A Again, if, by "product," you mean something that	09:43:48
11	shipped, no, but we did develop our PDK which was the	09:43:51
12	Portal developer's kit, which included a port to Windows	09:43:55
13	CE. So you could if you had a license agreement with	09:43:59
14	us, we would give you a copy of Portal and the Portal	09:44:03
15	developer kit it might have been called the protocol	09:44:07
16	development kit that included ports to VxWorks, Windows	09:44:10
17	CE, Windows and Linux. And that product was designed to	09:44:14
18	allow independent software vendors, ISVs, to develop	09:44:17
19	custom applications using Portal.	09:44:24
20	Q How much money did Implicit receive as a result of	09:44:26
21	its partnership with Bsquare?	09:44:29
22	A The nature of these partnerships was not a	09:44:31
23	transaction of money. That's why they're a partnership	09:44:37
24	and not a customer. So none of these have any revenue	09:44:41
25	associated with them.	09:44:46
		Page 574

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 50 of 109 Highly Confidential - Attorneys' Eyes Only

with them; correct? MR. HOSIE: Objection. Asked and answered. THE WITNESS: The partnerships were all focused on using our software to find joint customers. At that time, which was probably the worst time in the history of consumer electronics to go and find customers, we had a significant array of companies out there looking for customers. And the goal was to use our software to build solutions for those customers using whatever product these vendors could bring to the table. In the case of Wind River, it was the VxWorks operating system; in the case of State of Case of Go-Video, it was their ODM manufacturing; in the case of Go-Video, it was their handheld media player; in oscillations.	9:44:56 9:45:01 9:45:02 9:45:04 9:45:07 9:45:10 9:45:13
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THE WITNESS: The partnerships were all focused on 09 using our software to find joint customers. At that time, 09 which was probably the worst time in the history of 09 consumer electronics to go and find customers, we had a 09 significant array of companies out there looking for 09 customers. And the goal was to use our software to build 09 solutions for those customers using whatever product these 09 vendors could bring to the table. In the case of Wind 09 River, it was the VxWorks operating system; in the case of 09 Frog Design, it was plastics and industrial design. In 09 the case of DLink, it was their ODM manufacturing; in the 09 case of Go-Video, it was their handheld media player; in 09	9:45:04 9:45:07 9:45:10 9:45:13
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solutions for those customers using whatever product these of vendors could bring to the table. In the case of Wind of River, it was the VxWorks operating system; in the case of the case of the case of Design, it was plastics and industrial design. In the case of Design, it was their open manufacturing; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in of the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was the case o	
vendors could bring to the table. In the case of Wind River, it was the VxWorks operating system; in the case of Frog Design, it was plastics and industrial design. In the case of DLink, it was their ODM manufacturing; in the case of Go-Video, it was their handheld media player; in	9:45:20
River, it was the VxWorks operating system; in the case of 09 14 Frog Design, it was plastics and industrial design. In 09 15 the case of DLink, it was their ODM manufacturing; in the 09 16 case of Go-Video, it was their handheld media player; in 09	9:45:23
Frog Design, it was plastics and industrial design. In the case of DLink, it was their ODM manufacturing; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was their handheld media player; in the case of Go-Video, it was the case of Go-Video, it	9:45:27
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case of Go-Video, it was their handheld media player; in 09	9:45:34
	9:45:36
	9:45:40
the case of Sprint, it was their headend and their home 09	9:45:44
gateway, which they would only be able to sell if they 09	9:45:47
a provider such as Comcast wanted it. So, again, that	9:45:52
would be a joint partnership to try and go get a customer. 09	9:45:55
RealNetworks was a bit of an oddball because we 09	9:45:57
actually licensed their SDK as part of a solution that we 09	9:46:01
delivered to Intel. Bsquare, again, was essentially a 09	9:46:04
software vendor that wanted to partner with us to go and 09	9:46:11
find joint customers. And Comcast, I'm sure you have 09	9:46:14
Pag	~~ 575

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 51 of 109 Highly Confidential - Attorneys' Eyes Only

1	questions, so I'll defer that to your questions.	09:46:18
2	BY MR. McPHIE:	09:46:20
3	Q And, in fact, Implicit did not receive any revenue	09:46:20
4	as a result of its partnerships with the companies listed	09:46:24
5	in Exhibit 132 under "January 2000 - 2001"; correct?	09:46:27
6	MR. HOSIE: Objection. Asked and answered.	09:46:33
7	THE WITNESS: No, that's not true. Our	09:46:35
8	partnership with Wind River resulted in revenue that we	09:46:38
9	received from Intel. They without them, it would have	09:46:40
10	been impossible for us to deliver the Wind River Tab	09:46:43
11	of the Intel Tablet. They were also instrumental in	09:46:47
12	getting us the second contract with Intel with the	09:46:50
13	consumer division that was a much more lucrative contract.	09:46:53
14	Our relationship with RealNetworks also allowed us to	09:46:56
15	provide a solution for the Intel Tablet. Our relationship	09:47:03
16	with Wind River and Bsquare was instrumental in us getting	09:47:07
17	a contract with Thomson Multimedia. In both those cases,	09:47:13
18	an operating system is required. So we definitely	09:47:18
19	benefited from those partnerships.	09:47:22
20	BY MR. McPHIE:	09:47:24
21	Q How much revenue did Implicit receive in the	09:47:24
22	January 2000 to 2001 time frame as a result of its	09:47:30
23	partnerships with the companies listed here in Exhibit	09:47:36
24	132?	09:47:41
25	A I don't know the exact number. I believe we've	09:47:41
		Page 576

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 52 of 109 Highly Confidential - Attorneys' Eyes Only

1	produced all the revenue that we've received. All of the	09:47:50
2	revenue that we received in that time frame was the result	09:47:53
3	of these partnerships, so if you just look at our books	09:47:56
4	from 2000 to 2001 or whatever we produced to you, any	09:47:59
5	revenue that we got, we got through these partners.	09:48:02
6	Q Who is Implicit's contact at RealNetworks?	09:48:06
7	A I don't remember.	09:48:14
8	Q Who was Implicit's contact at Bsquare?	09:48:15
9	A The CEO of Bsquare, Bill Baxter.	09:48:20
10	Q What was the nature of BeComm's partnership with	09:48:25
11	Comcast?	09:48:33
12	A Comcast had put out an RFP asking for various	09:48:33
13	vendors to propose a home a complete home solution that	09:48:38
14	included a firewall, proxy, gateway, media management, and	09:48:43
15	security appliance, if you will, and we, in partnership	09:48:51
16	with Wind River, responded to that RFP and proposed a	09:48:56
17	solution that combined Wind River's operating system as	09:49:04
18	the embedded OS with our operating system on top of it as	09:49:09
19	the media networking and communication stack.	09:49:14
20	Q And is that what is referred to a little further	09:49:19
21	down on the page where it says, "BeComm develops an	09:49:22
22	integrated gateway solution for Comcast"?	09:49:26
23	A Yes.	09:49:30
24	Q What did Comcast ultimately do with the integrated	09:49:34
25	gateway solution that Implicit developed?	09:49:37
		Page 577

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 53 of 109 Highly Confidential - Attorneys' Eyes Only

1	A They tested it. So as with any of these very big	09:49:41
2	MSOs MSO meaning multiple service operator, or	09:49:48
3	multiservice operator they put it through exhaustive	09:49:52
4	and tedious tests that typically go on for a very long	09:49:58
5	time. So they tested it in-house, and that was the extent	09:50:05
6	of which they used it.	09:50:10
7	Q Was the integrated gateway solution that Implicit	09:50:11
8	developed for Comcast ever released to the public?	09:50:16
9	A No.	09:50:20
10	Q Going to the next page, there is a subtitle "2002	09:50:21
11	- 2006." You see that there?	09:50:36
12	A I do.	09:50:38
13	Q Did BeComm consult for AMD from 2002 to 2006?	09:50:38
14	A We by "consult," what we mean there is they	09:50:45
15	hired us under contract to port our operating system to	09:50:53
16	the Au1200 chipset, and they paid us for that work.	09:50:58
17	Q How much did AMD pay Implicit for that work?	09:51:04
18	A I don't remember the exact number, but it was	09:51:06
19	hundreds of thousands, somewhere in that range.	09:51:11
20	Q Other than porting your operating system to an AMD	09:51:14
21	chipset, did you do any other projects for AMD?	09:51:24
22	A We developed a complete media player solution,	09:51:27
23	including a user interface, a content synchronization	09:51:30
24	system, and movie, music and photo playback environment	09:51:36
25	that included the ability to connect with various home	09:51:43
		Page 578

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 54 of 109 Highly Confidential - Attorneys' Eyes Only

1	network devices and provide an integrated media experience	09:51:47
2	for the user.	09:51:51
3	Q Were any of the projects developed as a result of	09:51:55
4	the AMD consultation ever released to the public?	09:52:00
5	A I believe AMD provided an SDK that included our	09:52:06
6	stack as part of a complete solution, including a chipset	09:52:12
7	to ODMs and OEMs. AMD was not in the end consumer	09:52:17
8	business, so they would never sell product direct to a	09:52:23
9	consumer. Their job was to sell product to manufacturers.	09:52:26
10	So they did release it.	09:52:30
11	Q Essentially AMD provided an SDK that included	09:52:34
12	Strings; is that right?	09:52:39
13	A And a chipset.	09:52:40
14	Q AMD provided an SDK that included Strings and a	09:52:42
15	chipset; correct?	09:52:49
16	A AMD sells a chipset, and they provide an SDK that	09:52:49
17	allows you to build applications on that chipset.	09:52:53
18	Q Are you aware of any example where an AMD customer	09:52:56
19	used the Strings functionality in the AMD SDK?	09:53:05
20	MR. HOSIE: I'm sorry, may I have that read back,	09:53:12
21	please.	09:53:14
22	(Record read.)	09:53:23
23	THE WITNESS: If, by "use," you mean did they	09:53:24
24	license the AMD SDK and license our SDK to develop a	09:53:28
25	solution, yes, there were any number of companies that	09:53:33
		Page 579

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 55 of 109 Highly Confidential - Attorneys' Eyes Only

1	were looking at the Au1200 as a solution for Portal media	09:53:36
2	players, and they did use our SDK, and they consulted with	09:53:42
3	us for the best way to customize our interface and	09:53:45
4	application for their needs.	09:53:49
5	BY MR. McPHIE:	09:53:51
6	Q Are you aware of any companies that built a	09:53:51
7	product using the Strings functionality in the AMD	09:53:56
8	chipset?	09:54:01
9	A If, by "built," you mean did they take the AMD SDK	09:54:02
10	and our SDK and actually develop something internally,	09:54:07
11	yes, there were a few companies that did do that. If, "by	09:54:11
12	develop," you mean sell it on a store shelf, no. The	09:54:17
13	nature of our agreement with AMD was that customers could	09:54:22
14	use our SDK, but they had to enter into a separate license	09:54:24
15	agreement with us, if they ever shipped the product. No	09:54:27
16	products were shipped using the AMD SDK that included	09:54:31
17	Strings.	09:54:35
18	Q Did BeComm consult for Thomson Multimedia in the	09:54:40
19	2002-2006 time frame?	09:54:45
20	A The nature of our consulting with Thomson	09:54:47
21	Multimedia was similar to AMD, except Thomson was the	09:54:52
22	actual end manufacturer of the device. So they paid us to	09:54:55
23	port Portal to their home gateway solution, and that	09:54:59
24	required us to enable Portal on Linux and then also	09:55:06
25	develop protocols specific to the types of communication	09:55:11
		Page 580

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 56 of 109 Highly Confidential - Attorneys' Eyes Only

1	that Thomson Multimedia required. It required us to	09:55:13
2	configure the system, and it also required us to build a	09:55:17
3	user interface that would allow an end user to consume all	09:55:23
4	the different services within the home from a TV that was	09:55:28
5	attached to the Thomson set-top box. And they paid us to	09:55:32
6	do that porting work, and we had an agreement with them	09:55:38
7	for follow-on sales of the box at the time that they would	09:55:41
8	actually end up selling it.	09:55:47
9	Q How much money did Implicit receive as a result of	09:55:48
10	its consultation for Thomson Multimedia?	09:55:54
11	A I don't remember the exact number, but it was	09:55:57
12	hundreds of thousands, in that range.	09:56:02
13	Q Was the set-top box, developed in conjunction with	09:56:05
14	Thomson, ever released to the public?	09:56:14
15	A No, that group, like all the other groups that we	09:56:17
16	were dealing with, had to cancel their divisions because	09:56:21
17	of the state of the economy, so their product was	09:56:25
18	basically shuttered well after we had completed our	09:56:29
19	portion of the development.	09:56:35
20	And are you aware of any correspondence or other	09:56:37
21	documents indicating that the reason the project was	09:56:44
22	canceled had to do with the state of the economy?	09:56:46
23	MR. HOSIE: Objection. Vague, ambiguous,	09:56:49
24	overbroad.	09:56:52
25	THE WITNESS: What I am aware of is the entire	09:56:54
		Page 581

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 57 of 109 Highly Confidential - Attorneys' Eyes Only

1	division was canceled, as was the case with Intel, as was	09:56:56
2	the case with AMD. And the reason was that in each of	09:57:00
3	these cases, the CEOs of the companies had to cut any	09:57:04
4	division that was working on speculative consumer	09:57:11
5	electronics devices. And by "speculative," I mean devices	09:57:13
6	that did not yet have an established market. None of them	09:57:17
7	had the gumption to try to create a market for new	09:57:20
8	devices.	09:57:25
9	BY MR. McPHIE:	09:57:30
10	Q What was the nature of Implicit's consultation for	09:57:30
11	Phillips in the 2002-2006 time frame?	09:57:38
12	A Phillips commissioned us to port Portal to the	09:57:41
13	iPronto Tablet. They paid us for the porting services and	09:57:47
14	to develop a custom application on top of Portal that	09:57:54
15	allowed the iPronto device to consume music, movies,	09:57:59
16	control devices within the home, and to interact with	09:58:06
17	Portal running on one or more PCs in the home which would	09:58:12
18	essentially create an aggregated library of home media	09:58:16
19	that could be distributed throughout the home.	09:58:20
20	Q Did Implicit ultimately build a product in	09:58:37
21	connection with its work with Phillips?	09:58:41
22	A Did Implicit build a product? Yes. We delivered	09:58:45
23	a product to Phillips.	09:58:49
24	Q Was the product that Implicit provided to Phillips	09:58:51
25	ever released to market?	09:58:57
		Page 582

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 58 of 109 Highly Confidential - Attorneys' Eyes Only

1	A We released it to Phillips, and that was our	09:59:00
2	market. So in that sense, yes. Just as we did with every	09:59:03
3	other customers, AMD, Intel and Thomson Multimedia. Our	09:59:07
4	job was to deliver to them a software package. Their job	09:59:12
5	was to combine that software with hardware, and then find	09:59:14
6	a customer, either an end user or a service provider such	09:59:17
7	as a cable company or a phone company. So Phillips did	09:59:21
8	not end up selling iProntos enabled with Portal, if that's	09:59:26
9	what you're asking.	09:59:31
10	Q So Phillips never released the Implicit-based	09:59:37
11	product to market; correct?	09:59:41
12	MR. HOSIE: Objection. Asked and answered.	09:59:42
13	THE WITNESS: As I said, Phillips did not release	09:59:44
14	an iPronto bundled with Portal to market.	09:59:46
15	BY MR. McPHIE:	09:59:51
16	Q Who was Implicit's main contact at Phillips?	09:59:51
17	A I don't remember.	09:59:58
18	Q Who was Implicit's main contact at Thomson	09:59:59
19	Multimedia?	10:00:04
20	A I believe his name was Greg Lukins.	10:00:04
21	Q Who was Implicit's main contact at AMD?	10:00:08
22	A Bob. That's all I remember.	10:00:26
23	Q Going back one page, under "January 2001 - 2002,"	10:00:28
24	there's a statement "Intel consumer division to use Portal	10:00:36
25	(now called Strings) for all consumer devices."	10:00:40
		Page 583

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 59 of 109 Highly Confidential - Attorneys' Eyes Only

1	Do you see that there?	10:00:46
2	A I do.	10:00:46
3	Q What are the "all consumer" devices you were	10:00:47
4	referring to there?	10:00:51
5	A The particular division at Intel that we were	10:00:52
6	working with found out about our work on the Intel Tablet,	10:00:55
7	and engaged us for what was to be Intel's push into the	10:01:00
8	home with Intel-branded consumer devices. This included	10:01:07
9	PCs that were running Strings, it included end devices	10:01:12
10	such as stereos running Strings and ultimately TVs that	10:01:17
11	would be running Strings, creating an integrated network	10:01:21
12	of media-rich appliances.	10:01:26
13	Q Were any of the Intel consumer devices you just	10:01:31
14	described actually built?	10:01:35
<mark>15</mark>	A We had several of the early versions of the	10:01:36
16	devices in our office as we were developing the solution	10:01:42
17	for Intel so they built them. They never shipped them	10:01:45
18	because this division, like the Tablet division, was	10:01:49
19	canceled by the CEO of Intel in 2001 due to the company	10:01:52
20	having a massive cutback in spending. Their stock	10:02:02
21	market their stock price had collapsed, as had many	10:02:06
22	other companies, and the September 11th impact	10:02:10
23	precipitated a lot of the cutbacks that we saw. So no,	10:02:17
24	they did not end up shipping a product using Strings.	10:02:21
25	Q And, in fact, Intel never shipped any consumer	10:02:26
		Page 584

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 60 of 109 Highly Confidential - Attorneys' Eyes Only

1	device based on Strings; correct?	10:02:30
2	A Intel that division of Intel never shipped a	10:02:32
3	device, period. The entire division was canceled.	10:02:38
4	Q And so that's correct?	10:02:44
5	A No, it's not correct. Intel sells all kinds of	10:02:46
6	consumer devices, including, at the time, mice, keyboards,	10:02:50
7	networking equipment that had nothing to do with Strings.	10:02:53
8	Q And, in fact, Intel never shipped any consumer	10:02:56
9	device based on Strings; correct?	10:03:01
10	A That's correct.	10:03:04
11	Q Did well, withdrawn.	10:03:12
12	Was there any other investment made beyond the	10:03:15
13	let me withdraw that again.	10:03:24
14	Was there any other investment made to Implicit	10:03:25
15	beyond the \$10 million listed under "January 2001 - 2002"?	10:03:30
16	MR. HOSIE: May I have that read back, please.	10:03:36
17	(Record read.)	10:03:49
18	MR. HOSIE: Objection. Vague, ambiguous, "made	10:03:50
19	to."	10:03:53
20	THE WITNESS: The nature of my investment was	10:03:56
21	essentially a convertible note with the company. I would	10:03:58
22	lend the money to the company, and the company would	10:04:01
23	operate and pay its bills using the cash that I provided	10:04:04
24	it. There were no other investors as part of that 10	10:04:08
25	million. There were no other convertible notes, nor did	10:04:12
	1	Page 585

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 61 of 109 Highly Confidential - Attorneys' Eyes Only

1	we sell stock to anybody.	10:04:15
2	BY MR. McPHIE:	10:04:17
3	Q And was there any other investment in Implicit	10:04:17
4	after 2002?	10:04:20
5	A I yes, there were. There was.	10:04:22
6	Q When was that?	10:04:26
7	A As I mentioned when we discussed this previously,	10:04:28
8	I believe in 2006, when I had renamed the company to Dig	10:04:34
9	Bee, and pursuing a completely different business model	10:04:40
10	with completely different code base, I raised some money	10:04:44
11	for that effort, which I subsequently paid back, but it	10:04:47
12	was unrelated to the development of Strings and Portal. I	10:04:50
13	believe that was 2006.	10:04:56
14	Q Was there any other investment in Implicit after	10:04:58
15	2002?	10:05:03
16	A No.	10:05:04
17	Q Why did BeComm change its name to Implicit	10:05:09
18	Networks?	10:05:13
19	A We were being sued by a company in Germany for	10:05:13
20	trademark infringement.	10:05:16
21	Q What was the outcome of that trademark	10:05:20
22	infringement suit?	10:05:22
23	A Actually, I misspoke. They did not file a suit.	10:05:23
24	They told us that they would if we did not change our	10:05:26
25	name. And our attorneys at the time advised us to change	10:05:31
		Page 586

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 62 of 109 Highly Confidential - Attorneys' Eyes Only

1	our name. I never liked the name BeComm regardless, so it	10:05:34
2	was an easy decision.	10:05:39
3	Q What is meant by "Implicit" in the name Implicit	10:05:41
4	Networks?	10:05:49
5	MR. HOSIE: Excuse me. Objection. Lacks	10:05:49
6	foundation.	10:05:53
7	THE WITNESS: I think you're giving us more credit	10:05:53
8	than we deserve. Implicit Networks was a name that was	10:05:56
9	available. And it then became our name. It was vaguely	10:06:01
10	relevant, but it wasn't such a concerted effort to be	10:06:06
11	descriptive of what we do.	10:06:11
12	BY MR. McPHIE:	10:06:13
13	Q You don't ascribe any particular meaning to what	10:06:14
14	an implicit network is; is that right?	10:06:17
15	MR. HOSIE: Objection. Vague and ambiguous.	10:06:24
16	THE WITNESS: No more than what the word implies.	10:06:25
17	There is, today, some discussion about the concept of	10:06:28
18	implicit networks. Our name was unrelated to that.	10:06:30
19	BY MR. McPHIE:	10:06:35
20	Q To you, what does the name Implicit Networks	10:06:37
21	imply?	10:06:39
22	MR. HOSIE: Objection. Vague and ambiguous, lacks	10:06:40
23	foundation.	10:06:42
24	THE WITNESS: It implies the name of our company.	10:06:42
25	It doesn't imply anything more or less than that. It was	10:06:46
		Page 587

CONFIDENTIAL

1	I, the undersigned, a Certified Shorthand
2	Reporter of the State of California, do hereby
3	certify:
4	That the foregoing proceedings were taken
5	before me at the time and place herein set forth;
6	that any witnesses in the foregoing proceedings,
7	prior to testifying, were duly sworn; that a record
8	of the proceedings was made by me using machine
9	shorthand which was thereafter transcribed under my
10	direction; further, that the foregoing is a true
11	record of the testimony given.
12	I further certify I am neither financially
13	interested in the action nor a relative or employee
14	of any attorney of party to this action.
15	IN WITNESS WHEREOF, I have this date
16	subscribed my name.
17	
18	Dated: 6/13/12
19	
20	
21	
	LORI STOKES
22	CSR No. 12732
23	
24	
25	



Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 64 of 109 Highly Confidential - Attorneys' Eyes Only

1	IN THE UNITED STATES DISTRICT COURT
1	
2	FOR THE NORTHERN DISTRICT OF CALIFORNIA
3	SAN FRANCISCO DIVISION
4	<pre>IMPLICIT NETWORKS, INC.,)</pre>
5	Plaintiff,)
6	vs.) Case No. 3:10-cv-03365-SI
7	F5 NETWORKS, INC.,
8	Defendant.)
)
9	AND RELATED ACTIONS) Case Nos. 3:10-cv-03746-SI
) 3:10-cv-04234-SI
10	
11	CONFIDENTIAL - PURSUANT TO PROTECTIVE ORDER
12	
13	(30)(b)(6) VIDEOTAPED DEPOSITION OF
14	IMPLICIT NETWORKS, INC., Through EDWARD BALASSANIAN
15	San Francisco, California
16	Thursday, June 7, 2012
17	Volume III
18	Reported by:
19	GINA GLANTZ
20	CSR No. 9795, RPR, RMR
21	JOB No. 147843
22	
23	PAGES 549 - 807
24	PAGES 762 - 792 ARE MARKED HIGHLY CONFIDENTIAL - ATTORNEYS'
25	EYES ONLY AND ARE BOUND SEPARATELY
	Page 549
	Page 549

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 65 of 109 Highly Confidential - Attorneys' Eyes Only

1	saying is that the sequence of components that is used to	12:00:13
2	create the data processing path is not arbitrary. The	12:00:17
3	components are in a logical order such that the output of	12:00:23
4	one is compatible with the input of the next one.	12:00:27
5	BY MR. McPHIE:	12:00:31
6	Q In your view, it is not enough to say everything	12:00:31
7	here is IP packets, we don't need to worry about format	12:00:35
8	matching? That is not enough to fall within the '163	12:00:42
9	patent claims; correct?	12:00:44
10	MR. HOSIE: Objection. Vague, ambiguous,	12:00:45
11	overbroad.	12:00:46
12	THE WITNESS: When an examiner makes a claim of	12:00:49
13	obviousness, there needs to be a reason for that that	12:00:51
14	system to have even been contemplated.	12:00:56
15	BY MR. McPHIE:	12:01:00
16	Q I'm asking for your view. Can you answer the	12:01:01
17	question?	12:01:03
18	MR. HOSIE: Could I have the question read back,	12:01:03
19	please.	12:01:05
20	(Record read.)	12:01:19
21	MR. HOSIE: Same objections.	12:01:19
22	THE WITNESS: If you're building a system that has	12:01:21
23	no formats, there is no reason to contemplate any kind of	12:01:23
24	format compatibility. You don't even think of it that	12:01:29
25	way. It's not within the problem space.	12:01:33
		Page 652

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 66 of 109 Highly Confidential - Attorneys' Eyes Only

1	BY MR. McPHIE:	12:01:35
2	Q And so the answer to my question is yes?	12:01:36
3	MR. HOSIE: Objection. Vague, ambiguous,	12:01:38
4	mischaracterizes the testimony.	12:01:40
5	THE WITNESS: No, the answer to your question is	12:01:43
6	there is no answer because your question was illogical and	12:01:45
7	lacked any foundation. You're presuming that somebody who	12:01:49
8	is building a system that has no formats would make the	12:01:52
9	extrapolation to think there's no formats, so I don't have	12:01:55
10	to worry about the order. That's not the way you would	12:01:59
11	think about the problem.	12:02:02
12	BY MR. McPHIE:	12:02:03
13	Q If there's a system that only handles IP packets,	12:02:03
14	it doesn't fall within the '163 patent claims; correct?	12:02:07
15	MR. HOSIE: Objection. Vague, ambiguous,	12:02:10
16	overbroad.	12:02:13
17	THE WITNESS: No, that's not correct. If you	12:02:14
18	build a system that handles IP packets that looks at the	12:02:16
19	first packet of a message and identifies information in	12:02:20
20	that packet, that it uses to look up a series of	12:02:23
21	components in a mapping database that is then used to	12:02:26
22	create dynamically create a data processing path to	12:02:30
23	process packets of that message, then that does fall	12:02:34
24	within the scope of our patents. You could build a system	12:02:38
25	identical to Kerr in functionality and identical to	12:02:41
		Page 653

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 67 of 109 Highly Confidential - Attorneys' Eyes Only

1	Decasper in functionality using '163.	12:02:45
2	BY MR. McPHIE:	12:02:49
3	Q Okay.	12:02:49
4	MR. HOSIE: All right.	12:02:50
5	MR. McPHIE: Let's break for lunch.	12:02:50
6	MR. HOSIE: Thank you.	12:02:52
7	THE VIDEOGRAPHER: This ends Media No. 2, Volume	12:02:52
8	III, of the 30(b)(6) for Implicit Networks. Off the	12:02:55
9	record at 12:02 p.m.	12:03:00
10	(Lunch recess.)	13:11:30
11	THE VIDEOGRAPHER: Back on the record at 1:11 p.m.	13:11:33
12	This is the beginning of Media No. 3, Volume III, of the	13:11:47
13	30(b)(6) for Implicit Networks.	13:11:50
14	BY MR. McPHIE:	13:11:55
15	Q Could you turn to page 28 of Exhibit 133. You'll	13:11:55
16	see there's a statement about the '857 reexamination	13:12:14
17	proceedings, where an office action indicated that Kerr	13:12:18
18	did not have particular disclosure of particular elements.	13:12:25
19	MR. HOSIE: Where on the page, sir?	13:12:30
20	MR. McPHIE: Middle of the page.	13:12:31
21	MR. HOSIE: Middle of the page.	13:12:32
22	BY MR. McPHIE:	13:12:33
23	Q You see that there?	13:12:34
24	A Are you referring to the section that says, "Kerr	13:12:34
25	does not explicitly teach any identification of a sequence	13:12:36
		Page 654

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 68 of 109 Highly Confidential - Attorneys' Eyes Only

1	of components as part of its proper treatment of a message	13:12:40
2	flow"?	13:12:42
3	Q That area, do you see that there?	13:12:42
4	A I do.	13:12:44
5	Q Your response nowhere mentions that the '857	13:12:44
6	examiner, in fact, found that these elements were	13:12:50
7	disclosed in the Pfeifer references the Pfeifer	13:12:54
8	reference; correct?	13:12:57
9	MR. HOSIE: May I have that read back, please.	13:12:58
10	BY MR. McPHIE:	13:13:00
11	Q Let me restate it. Your response nowhere mentions	13:13:00
12	that the '857 patent examiner, in fact, found that these	13:13:03
13	elements were disclosed in the Pfeifer reference	13:13:07
14	MR. HOSIE: Objection.	13:13:10
15	BY MR. McPHIE:	13:13:11
16	Q correct?	13:13:11
17	MR. HOSIE: Vague, ambiguous, overbroad.	13:13:11
18	THE WITNESS: If you're asking if we reference the	13:13:20
19	Pfeifer reference in this response, we did not.	13:13:22
20	BY MR. McPHIE:	13:13:27
21	Q And in fact, Pfeifer does dynamically identify a	13:13:27
22	sequence of components; correct?	13:13:31
23	MR. HOSIE: Objection. Vague and ambiguous.	13:13:33
24	THE WITNESS: If, by "dynamically identify," you	13:13:35
25	mean receive a first packet, look at information in that	13:13:38
		Page 655

Page 942

UNITED STATES DISTRICT COURT

FOR THE NORTHERN DISTRICT OF CALIFORNIA

SAN FRANCISCO DIVISION

---000---

IMPLICIT NETWORKS, INC.,

Plaintiff,

vs.

Case No.: 3:10-cv-4234 SI

JUNIPER NETWORKS, INC.,

Defendant.

/

VIDEOTAPED 30(b)(6) DEPOSITION OF EDWARD BALASSANIAN

VOLUME 5

Thursday, August 16, 2012

REPORTED BY: RACHEL FERRIER, CSR 6948

(1-445620)

Page 983

1	Q There's no partial credit in patent	
2	<pre>infringement law; correct?</pre>	
3	A Correct.	
4	Q Is it your understanding that the that	
5	infringement of the claims of the '163 patent can be	10:01:12
6	demonstrated at a good-faith level based on publicly	
7	available information?	
8	MR. HOSIE: Can I have that read back, please.	
9	MR. McPHIE: Let me let me rephrase it.	
10	Q It it is your understanding that Implicit	10:01:32
11	could form a good-faith belief regarding infringement of	
12	the '163 patent based entirely on publicly available	
13	information; correct?	
14	A It depends on what product we are talking	
15	about. Whose product and what publicly available	10:01:52
16	information?	
17	Q It is your understanding that Implicit could	
18	form a good-faith belief regarding Juniper's alleged	
19	infringement of the '163 patent based entirely on	
20	publicly available information; correct?	10:02:04
21	A Yes.	
22	Q And the reason I ask is sometimes you have	
23	patents on things like complicated pharmaceuticals or	
24	other very detailed technologies that one cannot	
25	determine from the outside.	10:02:21

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Page 984

1	You are aware of that?	
2	A Okay.	
3	Q But your your view is that this case is not	
4	one of those cases?	
5	MR. HOSIE: Objection; vague, ambiguous,	10:02:34
6	overbroad.	
7	THE WITNESS: We did not patent a	
8	pharmaceutical technology or chemical, so, yes, I would	
9	agree with you on that.	
10	MR. McPHIE: Very good, but maybe in the	10:02:46
11	future. You never know, right? No, that really wasn't	
12	my question.	
13	Q Your view is that the '163 patent is not of the	
14	type that requires in order to have a good-faith	
15	belief of infringement, that requires a digging down	10:02:59
16	into details of software code that are not available to	
17	the public; correct?	
18	A No. On the contrary, I would say it's more	
19	that Juniper's product, because of the fact that it	·
20	relies on some fundamental concept, such as being	10:03:19
21	message-based, stateful, flow-oriented; that those are	
22	earmarks of infringement that are, in our view,	
23	impossible to build around. So it's less to do with our	
24	patents, more to do with the nature of Juniper's	
25	product.	10:03:38

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Page 985

1	The mapping of its features and claim	
2	functionality map directly to '163, and we don't think	
3	there is any other way to build that kind of product	
4	than '163.	
5	Q So if I tell you that Company X has a stateful,	10:03:47
6	flow-based firewall, have I told you everything you need	
7	to know to have a good-faith belief that Company X	
8	infringes the '163 patent?	
9	A No.	
10	Q What else would you need to know?	10:04:06
11	A Well, it's laid out in this claim here. I	
12	mean, all the elements of our claim are very clearly	
13	detailed.	
14	Q So the fact that a company has a state a	
15	let me withdraw that.	10:04:18
16	So the fact that a company makes and sells a	
17	stateful, flow-based firewall does not, in and of	
18	itself, demonstrate infringement of the '163 patent;	
19	correct?	
20	MR. HOSIE: Objection; vague, ambiguous.	10:04:32
21	THE WITNESS: We have talked about flows	
22	before. TCP/IP sessions are a flow. So if you have a	
23	firewall that proxies TCP connections, that's a	
24	stateful, flow-based firewall, and that is not an	
25	infringing firewall.	10:04:49

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Page 986

1	In our case, the elements that you need to	
2	be in that would need to be there for us to have a	
3	good-faith belief that you are infringing are laid out	
4	in claim 1, and I can read it to you again if you want.	
5	I think you probably	10:05:04
6	MR. McPHIE: No, we don't need to do that.	
7	THE WITNESS: recoil if I did that.	
8	MR. McPHIE: We don't need to do that.	
9	Q Is it fair to say that performing TCP	
10	session-based communications is flow-based?	10:05:16
11	MR. HOSIE: Objection; vague, ambiguous,	
12	overbroad.	
13	THE WITNESS: One way to another word for a	
14	"session" is a "flow," but flows can be more than TCP	
15	sessions, so it's not 100 percent interchangeable.	10:05:35
16	BY MR. McPHIE:	
17	Q If I have a product that handles TCP sessions,	
18	is it flow-based, under your understanding of that term?	
19	MR. HOSIE: Same objections.	
20	THE WITNESS: I wouldn't call the product	10:05:51
21	flow-based. I would say that TCP as a protocol, by	
22	its nature, each session is essentially a flow.	
23	BY MR. McPHIE:	
24	Q So the TCP protocol is flow-based; correct?	
25	A It's not flow-based. Sessions are synonymous	10:06:10

Page 989

,		-
1	firewall that practices the claims of the '163 patent;	
2		
3		
4	Q And you could also have a stateful, flow-based	
5		10:08:57
6	patent; correct?	
7	A Correct.	
8	Q One of the elements of claim 1 of the '163	
9	patent, as issued in the reexamination, is: Such that	
10	the output format of the components of the	10:09:28
11	non-predefined sequence match the input format of the	
12	next component.	
13	Are you familiar with that element of the	
14	claim?	
15	A Yes.	10:09:40
16	Q What did Implicit do to satisfy itself, prior	
17	to suing Juniper, that Juniper, in fact, practiced that	
18	element?	
19	MR. HOSIE: Before you answer that question,	
20	let me caution the witness not to disclose the substance	10:10:01
21	of communication with counsel or consultants working for	
22	counsel.	
23	THE WITNESS: So in reaching our good-faith	
24	belief that Juniper, in fact, fringes, the process	
25	included me looking at publicly available documentation,	10:10:25

Page 990

1	of which there is a copious amount on Juniper's website	
2	and books from O'Reilly Media that talk about Juniper's	
3	Junos Operating System quite elaborately. At that	
4	point, our attorneys have and I have to be careful	
5	not to talk about our work product, but we hire experts	10:10:50
6	to dig into it further and substantiate that every	
7	element of these claims is being infringed before we	
8	file a complaint. I'm not involved in every aspect of	
9	that effort.	
10	MR. McPHIE: Thank you.	10:11:13
11	Q Did you review claim charts for Juniper	
12	products prior to authorizing a lawsuit against Juniper?	
13	A I don't know if we made a formal claim chart.	
14	I don't know if the claim chart that we eventually gave	
15	Juniper was created before or after the complaint, so	10:11:43
16	I'm not sure I can answer that question.	
17	Q Sitting here today as the corporate	
18	representative of Implicit, can you tell me whether	
19	Implicit made a claim chart regarding alleged	
20	infringement by Juniper prior to filing suit against	10:12:02
21	Juniper?	
22	MR. HOSIE: And if I may, you are asking if	
23	Implicit the company did as against its agents,	
24	attorneys, or consults?	
25	MR. McPHIE: I'm including	10:12:13

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Page 991

		1
1	MR. HOSIE: Okay.	
2	MR. McPHIE: everyone.	
3	MR. HOSIE: So the question is inclusive.	
4	Implicit or anyone working on Implicit's behalf prepare	
5	a claim chart prior to filing, if you know.	10:12:20
6	THE WITNESS: So I and the Implicit staff did	
7	not create a claim chart, but as far as I understand,	
8	our firm, Hosie Rice, our law firm, would have created a	
9	claim chart, and that was provided to Juniper sometime	
10	after the complaint.	10:12:38
11	BY MR. McPHIE:	
12	Q Okay. And and without getting into the	
13	details, your testimony is that attorneys or others	
14	working on behalf of Implicit created a claim chart for	
15	Juniper products prior to filing the lawsuit?	10:12:57
16	MR. HOSIE: Objection; mischaracterizes the	
17	testimony, lacks foundation.	
18	THE WITNESS: So we certainly map every element	
19	of the claim to Juniper functionality to give ourselves	
20	the confidence that every element of the claim was, in	10:13:12
21	fact, being infringed.	
22	The creation of a formal claim chart, I don't	
23	know when that happened in the time line, but the	
24	understanding that every element of the claim was being	
25	infringed, I am certain I had confidence in, and I'm	10:13:27

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800-869-9132

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 77 of 109

EDWARD BALASSANIAN - 8/16/2012

Page 1012

		7
1	A I do think it's relevant whether a product is	
2	configurable or not, yes.	
3	Q And, specifically, whether it's configurable at	
4	runtime; right?	
5	A If you can change the policies at runtime, I	10:49:36
6	think that's significant, yes, and by that, if you mean	
7	configurable, then, yes, I would agree.	
8	Q You understand that the Court, in her Claim	
9	Construction Order, declined Implicit's proposal to	
10	construe the claims to incorporate changeable at	10:50:05
11	runtime; correct?	
12	MR. HOSIE: Objection; calls for legal opinion,	
13	mischaracterizes the order.	
14	THE WITNESS: I have to look at it. My	
15	recollection was that she gave us actually a better	10:50:20
16	definition than what we had, but I'm happy to look at it	
17	and see what she said.	
18	BY MR. McPHIE:	
19	Q Well, on page 5, Implicit's proposed	
20	construction was: Sequence of components, changeable	10:50:32
21	runtime, is what it says here. Although, I believe it	
22	was changeable at runtime; is that right?	
23	A I'm sorry. I was reading. Can you repeat what	
24	you	
25	Q In the Court's Claim Construction Order,	10:50:49
		1

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 78 of 109

EDWARD BALASSANIAN - 8/16/2012

Page 1013

1	there's a table on page 5 that says that Implicit's	
2	proposed construction was sequence of components	
3	changeable runtime I think there's just a word left	
4	out there. It was changeable at runtime; correct?	
5	A That's right.	10:51:03
6	Q Okay. And then you go on on page 6 you	
7	don't have to read it out loud, but if you just look at	
8	lines 11 through 19, you see that the Court declined to	
9	adopt that proposed construction; correct?	
10	A Are you talking about line 20 and 21?	10:51:25
11	Q I'm sorry. Lines 11 through 19.	
12	A Oh, sorry. So what's your question about those	
13	lines?	
14	Q That the Court declined to construe the claims	
15	so as to incorporate the concept of changeable at	10:51:50
16	runtime; correct?	
17	A Not the concept. She says that it's not	
18	helpful because it would actually, the jury wouldn't	
19	understand what "changeable at runtime" means. She	
20	didn't decline the concept, she just said that those	10:52:04
21	those terms are are not going to help a jury.	
22	Q Is it your understanding that the claims, as	
23)	construed by the Court, include the concept of	
24	<pre>changeable at runtime?</pre>	
(25)	A Well, she defined that as: A sequence of	10:52:20

Page 1014

_]
1	software routines that was not identified before the	
2	first packet of a message was received. That, to me,	
3	implies changeable at runtime.	
	Q After Implicit received the Court's Claim	
	Construction Order, did it perform any analysis or	10:52:40
	investigation to determine whether it could still, in	
	good faith, maintain claims of infringement by Juniper?	
	A I actually think we high-fived when we got this	
	Claim Construction Order, because it feels broader to me	10.50.00
	than what we said, so I don't think we needed to do any	10:53:02
	more in-depth analysis. This gave us more flexibility	
	in mapping our claims to Juniper's products.	
	Q And so after Implicit received the Court's	
	Claim Construction Order, it did not perform any	
	analysis or investigation to determine whether it could	10:53:19
	still, in good faith, maintain claims of infringement by	
	Juniper; correct?	
	MR. HOSIE: Objection; mischaracterizes the	
	testimony, lacks foundation.	
	THE WITNESS: So at this point in time, we had	10:53:35
	experts who were deeply steeped in Juniper product	
	literature. I don't know if discovery of source code	
	had happened yet or not, but there was an ongoing	
	persistent and constant analysis of infringement with	
	increasing daily increasing specificity in terms of	10:53:54

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 80 of 109

EDWARD BALASSANIAN - 8/16/2012

Page 1015

-		
1	the in terms of the actual infringement.	
2	BY MR. McPHIE:	
3	Q Did you, as the CEO of Implicit, instigate any	
4	sort of reappraisal of your claims against Juniper in	
5	light of the Court's Claim Construction?	10:54:14
6	MR. HOSIE: Objection; asked and answered.	
7	THE WITNESS: As a matter of process, we're	
8	we have and continue to and, at this time, before and	
9	after the Claim Construction Order, been very rigorous	
10	about mapping our elements to all the information that	10:54:32
11	we receive from Juniper about their products. The more	
12	we receive, the more scrutiny we give it.	
13	MR. McPHIE: And I understand there is this	
14	ongoing process that in connection with the	
15	litigation.	10:54:48
16	Q I'm asking whether you, as CEO of Implicit,	
17	instigated any sort of specific appraisal of your claims	
18	against Juniper in light of the Court's Claim	
19	Construction?	
20	MR. HOSIE: Objection; asked and answered.	10:55:01
21	THE WITNESS: We, of course, took the Claim	
22	Construction Order of the Court and made an assessment	
23	about where that positioned us relative to where we were	
24	before the Claim Construction Order.	
25	MR. HOSIE: I let me interject and caution	10:55:16

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 81 of 109

EDWARD BALASSANIAN - 8/16/2012

Page 1128

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	T 0000 D 0	
1	sentence which begins: In 2003, BeComm was renamed and	
2	relaunched as Implicit Networks in transition from	
3	developing operating systems to addressing a rapidly	
4	developing gap in the industry for content management.	
5	Do you see that there?	15:04:21
6	A I do.	
7	Q Is that an accurate statement?	
8	A It's an accurate reading of what it says here,	
9	but I don't think it's entirely accurate in terms of	
10	what we were doing. We were trying to reposition the	15:04:32
11	company at this time to be content-management-focused,	
12	so we, as you do in any marketing document, try to	
13	posture, but I don't think it's an accurate reflection	
14	of what we were actually working on at the time.	
15	Q When did Implicit essentially stop developing	15:04:52
16	operating systems?	
17	A We worked on it all the way up until 2006. We	
18	didn't give up until then.	
19	Q But by 2007, Implicit was no longer working on	
20	developing operating systems; is that fair?	15:05:15
21	A Not in not we weren't working on the	
22	operating system that we had created, Portal or Strings.	
23	We essentially gave up.	
24	Q And that happened in roughly 2007?	
25	A It coincided with us deciding to yes. We	15:05:27

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Page 1129

	•	
1	essentially stopped development operations.	
2	Q And what was it that led to that change in	
3	strategy?	
4	A We ran out of money. I ran out of employees.	
5	Q Okay. And then it goes on, on page 11, to	15:05:45
6	discuss Implicit's patent portfolio, and if you look at	
7	the second paragraph, it begins by saying, Having spent	
8	significant time and money in the development of these	
9	technologies, it is Implicit's intention to protect its	
10	intellectual property rights and to support its ongoing	15:06:11
11	business through the strategic licensing of its patent	
12	portfolio.	
13	Do you see that there?	
14	A I do.	
15	Q Is that an accurate statement?	15:06:22
16	A It was our intention and we started to become	
17	much more sensitive to intellectual property when we	
18	started to realize that the industry was, essentially,	
19	having a carte blanche access to our intellectual	
20	property and building very profitable products based on	15:06:40
21	our efforts over the years.	
22	Q So was it was it in 2007 that Implicit's	
23	focus shifted to protecting its intellectual property	
24	portfolio and monetizing its patents?	
25	A I would say it was more a realization that we	15:06:59

Page 1130

1	could not compete without doing it and that, at that	
2	point, enough was enough. We always felt like we could	
3	outpace the competitors by just building better	
4	products, but when our intellectual property is not	
5	respected, then it becomes extremely difficult to	15:07:18
6	compete, especially when you are undercapitalized.	
7	Q And it was in 2007, roughly, that you made that	
8	transition from technical development of operating	
9	systems to more focused on intellectual property	
10	enforcement and monetization; is that fair?	15:07:38
11	A I would say the transition was more one from	
12	having money than not having money. So, at that point,	
13	without developers, the only thing that you have got	
14	left is your intellectual property. So we ran out of	
15	runway, and we had already come to realize that the	15:07:52
16	industry was in infringing on our technology, so the	
17	logical business decision was to protect our	
18	intellectual property and recoup our investments in	
19	our in our efforts.	
20	Q And and just as a matter of objective fact,	15:08:11
21	that, in fact, has been the focus of Implicit since	
22	roughly 2007, enforcement of its patent portfolio and	
23	intellectual property rights; correct?	
24	A We have had a lot of we have focused on	
25	that, not entirely. We've repeatedly talked about	15:08:34

Page 1131

<u></u>		7
1	bringing our technology back to market, especially the	
2	networking stuff, because we continue to believe our	
3	code is beyond what's out there in terms of	
4	sophistication, but we haven't we haven't pursued it.	
<u>5</u>	It's a massive undertaking.	15:08:54
<mark>6</mark>	So for now, part of the focus is on monetizing	
7	the patent portfolio and potentially using that that	
8	capital to then pursue development in the future?	
9	A No. It's not we are not focused on	
10	monetizing the patent portfolio. We are protect we	15:09:14
11	are focused on protecting it and defending it, and not	
12	only establishing, but exercising all the rights that we	
13	were afforded by the entire patent process and the law	
14	around it. That that's the focus.	
15	Q Okay. So so the focus for Implicit on	15:09:35
16	protecting its patent portfolio and defending it has,	
17	essentially, been in place since about 2007; is that	
18	fair?	
19	MR. HOSIE: Objection; vague and ambiguous,	
20	overbroad and lacks foundation.	15:09:49
21	THE WITNESS: We in 2007, we we became	
22	much more deliberate in that effort. In the past, we	
23	had talked about it, as you have seen in various	
24	correspondence that you have shown me, but it wasn't	
<mark>25</mark>	until 2007 that we actually engaged a firm to help us	15:10:08
		I

Page 1132

1	with that.	
2	BY MR. McPHIE:	
3	Q Okay. So there was some run-up to that	
4	transition, but 2007 is when it finally executed.	
5	A That's when we hired Goldstein, Faucett &	15:10:25
6	<mark>Prebeg.</mark>	
7	To pursue patent infringement claims?	
8	A Yes.	
9	Q Okay. Are you familiar with withdrawn.	
10	You are aware that the accused products in this	15:11:10
11	case, the accused Juniper products, include,	
12	essentially, the J Series and SRX Series; correct?	
13	A I would have to look at the latest complaint to	
14	see what the final list was. I know there's been some	
15	back and forth on that, but I know it does include the	15:11:31
16	SRX for sure and some subset of the J Series Routers and	
17	potentially the WAN optimization products.	
18	Q So if you go to Exhibit 105, this is the First	
19	Amended Complaint.	
20	A 105?	15:11:52
21	Q Mm-hmm.	
22	A Do I have 105?	
23	MR. HOSIE: Yeah. It's previously marked.	
24	It's the First Amended Complaint. He had you look at	
25	paragraph 22.	15:12:01

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Page 1133

1	THE WITNESS: Oh, right.	
2	BY MR. McPHIE:	
3	Q And if you turn to paragraph 35 and there you	
4	see a listing of Juniper products; correct?	
5	A Correct.	15:12:24
6	Q And the J Series Services Routers are listed	
7	there; correct?	
8	A Yes.	
9	Q As well as the SRX Series Services Gateways?	
10	A Right.	15:12:32
11	Q And there are a number of other products listed	
12	there as well?	
13	A Mm-hmm.	
14	Q And you understand that those other products	
15	have now been dropped from this case; correct?	15:12:41
16	MR. HOSIE: Objection; lacks foundation.	
17	THE WITNESS: I I'm not sure, when you say	
18	"those other products," which ones you mean. I would	
19	have to see what the final list is to know what products	
20	have been dropped and not dropped. I know the	15:12:58
21	SRX Series Gateways are definitely in there.	
22	BY MR. McPHIE:	
23	Q When we have talked about the prefiling	
24	investigation that Implicit did before suing Juniper,	
25	the prefiling investigation encompassed each and every	15:13:26

Page 1234

CERTIFICATE OF REPORTER

I, RACHEL FERRIER, a Certified Shorthand
Reporter, hereby certify that the witness in the
foregoing deposition was by me duly sworn to tell the
truth, the whole truth, and nothing but the truth in the
within-entitled cause;

That said deposition was taken down in shorthand by me, a disinterested person, at the time and place therein stated, and that the testimony was thereafter reduced to typewriting by computer under my direction and supervision and is a true record of the testimony given by the witness;

That before completion of the deposition, review of the transcript [X] was [] was not requested. If requested, any changes made by the deponent (and provided to the reporter) during the period allowed are appended hereto.

I further certify that I am not of counsel or attorney for either or any of the parties to the said deposition, nor in any way interested in the event of this cause, and that I am not related to any of the parties thereto.

DATED:

RACHEL FERRIER, CSR No. 6948

EXHIBIT 3

IN THE UNITED STATES DISTRICT COURT FOR THE NORTHERN DISTRICT OF CALIFORNIA

HIGHLY CONFIDENTIAL-- ATTORNEYS' EYES ONLY TO BE FILED UNDER SEAL SUBJECT TO PROTECTIVE ORDER

	-
IMPLICIT NETWORKS, INC.	
Plaintiff,	No. C10-4234 SI
v.	
JUNIPER NETWORKS, INC.	
Defendant.	
	₫

AMENDED EXPERT REPORT OF JEFFREY LEITZINGER, PH.D.

Econ ONE Research, Inc.

September 10, 2012

5th Floor 601 West 5th Street Los Angeles, California 90071 witnesses. We hadn't done any review of their source code. We had no confidence about their products and the degree to which they infringed. I shouldn't say we had no confidence. We didn't have their source code to give us that additional confidence like we do with Juniper and F5, so by definition there are many different factors now at play than there were then."84

c. Implicit's licenses were not directly tied to commercially successful products

- 35. For the most part, the licensees in these prior licenses had yet to introduce commercially successful implementations of the patented technology. In some cases, the products contemplated by the licensee were hardly beyond the idea stage. Examples in this regard include the Intel license described above, Sun,⁸⁵ AMD,⁸⁶ RealNetworks,⁸⁷ and nVIDIA.⁸⁸
- 36. The adjudicated proceeding involving Microsoft is another example:

Even in our Microsoft case, we asserted our '163 patent against them and our '685 patent against them. They do not charge for the specific functionality of their asp.net modules. And for '163, it's hard to figure out whether they charge or not because they're selling a Windows server, and very few people ever buy a Windows server to just make it a firewall. So the degree to which we could associate revenue with those specific patents that we accused them for is nowhere near as clear as it would be, for example, for an F5 or a Juniper which derive a majority

⁸⁸ Balassanian Deposition, Volume II at 388:5-7



⁸⁴ Balassanian Deposition, Volume II at 378:18 - 379:3.

⁸⁵ Balassanian Deposition, Volume II at 388:16-18

⁸⁶ "A. AMD does not make any money off the products that we accused." Balassanian Deposition, Volume II at 494:18-19. "I believe it was a media framework.[...] a software package that AMD made freely available on their website for anybody to download without having to buy a chip." Balassanian Deposition, Volume II at 532:25-533:3.

⁸⁷ Balassanian Deposition, Volume II at 534:8-9.

57. This history shows the patented technology to have been valuable to many of the leading technology companies involved with networks and network communication. It also reveals potential interest in the technology from the perspective of a number of product implementations including smart phones and computer tablets as well as network gateways. By the same token, Implicit was not successful in launching (or partnering with others to launch) a commercial implementation of these patents. As a result, this factor plays a neutral role with respect to assessing where within the range of industry licensing results a royalty for these patents should fall.

6. Implicit has licensed its technology broadly

[GP #3: The nature and scope of the license, such as whether it is exclusive or nonexclusive, restricted or non-restricted in terms of territory or customers]

[GP #4: The patentee's policy of maintaining its patent monopoly by licensing the use of the invention only under special conditions designed to preserve the monopoly]

58. As noted above, Implicit entered into 20 license agreements, mostly through settlement of its patent litigation. These agreements were non-exclusive and include a number of F5's competitors. Accordingly, F5's use of Implicit's technology was not exclusive, nor did it undermine a monopoly that Implicit maintained over the use of that technology. Median royalty rates in RoyaltyStat's non-exclusive licenses were lower by 1 percentage point than median rates for exclusive licenses. LESI found that exclusive deals, on average, carried a royalty rate premium of 2.2 percentage points relative to non-exclusive deals. Accordingly, these factors would support a lower rate within the customary range.

7. Implicit does not compete with Juniper

[GP Factor #5: The commercial relationship between the licensor and licensee, such as whether they are competitors in the same territory in the same line of business or whether they are inventor and promoter]

59. When the licensor competes with the licensee, one expects, everything else the same, to see higher royalty rates. The added royalties compensate the licensor not just for use of the technology but also the risk and potential costs of a more effective

88. Taking 59 percent of revenue for the Accused Products in the J Series and branch SRX Series, I obtain a royalty base for these products of \$35.8 million. Together with the royalty base for the high-end SRX Series, the total royalty base is \$195.6 million. To arrive at the total dollar amount of reasonable royalty, I apply the five percent royalty rate to this royalty base. That yields reasonable royalty damages of \$9.8 million.

Jeffrey Leitzinger, Ph.D. September 10, 2012

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EXHIBIT 4

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 94 of 109

4	SPENCER HOSIE (CA Bar No. 101777)	
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12	UNITED STATES DIS	•
13	FOR THE NORTHERN DISTR SAN FRANCISCO	
14		
15	IMPLICIT NETWORKS, INC.,	G N G 10 4024 GI
16	Plaintiff,	Case No. C 10-4234 SI
17	v.	IMPLICIT NETWORKS, INC.'S
18	JUNIPER NETWORKS, INC.,	SECOND SUPPLEMENTAL RESPONSES TO JUNIPER NETWORK
19		INC'S FIRST SET OF INTERROGATORIES (NOS. 1-10)
	Defendant.	in the state of th
20		
21		
22		
23		
24		
25		
26		
27		
28		
- ~ II		

PLAINTIFF'S 2ND SUPP. INTERROG. RESP.

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PLAINTIFF'S 2ND SUPP. INTERROG. RESPONSES

multiple paths through selecting individual components, each with a state associated with a path. IMP120724-725 reflects the inventor's notes regarding the connection of a path and its session with a component. IMP120732-736 reflects the inventor's notes regarding building connected paths.. IMP120765 reflects the inventor's notes regarding how the mapping system of the claimed invention is initialized, including via initialization files. IMP120779-785 reflects the inventor's notes regarding the relationship between addresses, bindings, and demux.

Interrogatory No. 3:

Identify all efforts to license, enforce, or investigate possible infringement of the patents-in-suit (including any pre-filing investigation regarding infringement alleged in this case), including the dates of such efforts, the persons and entities involved, equipment, materials, settings, and methods used, all testing results (regardless of whether they support a claim of infringement), the dates you first became aware of each instance of supposed infringement, and the complete set of facts considered in any evaluation or conclusion of supposed infringement.

Response:

Implicit refers to and incorporates by reference each of the foregoing General Objections. In addition to the foregoing General Objections, Plaintiff specifically objects to this interrogatory on the grounds that it is overly broad and unduly burdensome in requesting information with "the complete set of facts." Plaintiff further objects to this interrogatory on the ground that it seeks information protected by the attorney-client privilege, the work product doctrine, or any other applicable privilege or protective doctrine. Plaintiff objects to this interrogatory as containing multiple discrete subparts in violation of Fed.R.Civ.P. 33(a), and reserves the right to treat this interrogatory as counting as no fewer than two separate

interrogatories - one concerning licensing efforts, and another concerning investigations of infringement.

Subject to and without waiving these objections, Implicit responds further as follows:

Entity	Patents-in- suit infringed	Where infringement asserted	Date of first knowledge of infringement
AMD	'163	Implicit Networks Inc. v. Advanced Micro Devices Inc. et al, 2-08-cv-00184, WAWD	At least by 2/4/2008
Cisco	'163, '857	Implicit Networks, Inc. v. Cisco Systems, Inc. 5-10-cv-03606, CAND	At least by 7/12/2010
Citrix	'163, '857	Implicit Networks, Inc. v. Citrix Systems, Inc. 3-10-cv-03766, CAND	At least by 8/24/2010
F5 Networks	'163, '857	Implicit Networks, Inc. v. F5 Networks, Inc. 3-10-cv-03365, CAND	At least by 11/2008
Hewlett-Packard	'163, '857	Implicit Networks, Inc. v. Hewlett-Packard Company 3-10-cv-03746, CAND	At least by 8/23/2010
Juniper Networks	'163, '857	Implicit Networks, Inc. v. Juniper Networks, Inc. 3-10-cv-04234, CAND	At least by 9/16/2010
Microsoft	'163	Implicit Networks, Inc. v. Microsoft Corporation 3-09-cv-05628, CAND	At least by 8/17/2009
Nvidia	' 163	Implicit Networks Inc. v. Advanced Micro Devices Inc. et al, 2-08-cv-00184, WAWD	At least by 2/4/2008
Raza Microelectronics	'163	Implicit Networks Inc. v. Advanced Micro Devices Inc. et al, 2-08-cv-00184, WAWD	At least by 2/4/2008
RealNetworks	'163	Implicit Networks Inc. v. Advanced Micro Devices Inc. et al, 2-08-cv-00184, WAWD	At least by 2/4/2008
Sun Microsystems	'163	Implicit Networks Inc. v. Advanced Micro Devices Inc. et al, 2-08-cv-00184, WAWD	At least by 2/4/2008

Attorneys from the law firm of Goldstein, Faucett & Prebeg, L.L.P., participated in the pre-

filing investigation of infringement in connection with Implicit Networks Inc. v. Advanced

Micro Devices Inc. et al, 2-08-cv-00184. For all subsequent matters, attorneys from the law

firm of Hosie Rice L.L.P, participated in the pre-filing investigation of infringement, using

publicly available materials, with assistance from Edward Balassanian, Scott Bradley, David

Bernstein, Jason Smith, and Virendra Shekhawat. The specific analyses and their results are

subject to the attorney-client privilege and attorney work product protections.

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PLAINTIFF'S 2ND SUPP. INTERROG. RESPONSES

Response:

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Case No. C 10-4234 SI

In further answer to this interrogatory, plaintiff will produce documents pursuant to F.R.Civ.P. 33(d). FIRST SUPPLEMENTAL RESPONSE (11/3/11):

Implicit refers to and incorporates by reference each of the foregoing General Objections. Subject to and without waiving these objections, Implicit responds further as follows:

Implicit further responds pursuant to Fed R. Civ. P. 33(d), designating the following documents: IMP095022 - IMP095034, IMP104256 - IMP104275, IMP094960 -IMP094980, IMP094832 – IMP094842, IMP094981 – IMP094999, IMP094857 – IMP0094865, IMP094881 - IMP094910, IMP094866 - IMP094880.

Interrogatory No. 4:

For all actual or potential prior art relating to the patents-in-suit, identify when you, Becomm and Balassanian first became aware of each such actual or potential prior art, whether each such actual or potential prior art was disclosed to the United States Patent and Trademark Office ("PTO") in connection with prosecution proceedings for each of the patents-in-suit, and (if not) the basis for the non-disclosure.

Subject to and without waiving these objections, Implicit responds further as follows: Implicit believes no such documents or information have been lost or destroyed since the first anticipation of litigation involving the patents-in-suit.

Dated: April 13, 2012

Respectfully submitted,

/s/ William P. Nelson

SPENCER HOSIE (CA Bar No. 101777) shosie@hosielaw.com
GEORGE F. BISHOP (CA Bar No. 89205) gbishop@hosielaw.com
DIANE S. RICE (CA Bar No. 118303) drice@hosielaw.com
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Transamerica Pyramid, 34th Floor
600 Montgomery Street
San Francisco, CA 94111
(415) 247-6000 Tel.
(415) 247-6001 Fax

Attorneys for Plaintiff IMPLICIT NETWORKS, INC.

CERTIFICATE OF SERVICE 1 I, Jerry Shaw, am a citizen of the United States and am employed in the County of 2 3 San Francisco, State of California. I am over the age of 18 years and am not a party to the 4 within action. My business address is Hosie Rice LLP, Transamerica Pyramid, 34th Floor, 5 600 Montgomery Street, San Francisco, California, 94111. 6 On April 13, 2012, I served the following attached 7 IMPLICIT NETWORKS, INC.'S SECOND SUPPLEMENTAL RESPONSES TO 8 JUNIPER NETWORK, INC'S FIRST SET OF INTERROGATORIES (NOS. 1-10) 9 via electronic mail and U.S. Mail at San Francisco, California, addressed to the following 10 parties: 11 DAVID C. MCPHIE 12 dmcphie@irell.com REBECCA L. CLIFFORD 13 rclifford@irell.com Irell & Manella LLP 14 840 Newport Center Drive, Suite 400 Newport Beach, CA 92660-6324 15 16 **MORGAN CHU** mchu@irell.com 17 JONATHAN S. KAGAN ikagan@irell.com 18 **IRELL & MANELLA LLP** 1800 Avenue of the Stars, Suite 900 19 Los Angeles, CA 90067-4276 20 Attorneys for Defendant 21 Juniper Networks, Inc. 22 I certify under penalty of perjury under the laws of the State of California that the 23 foregoing is true and correct. 24 DATED: April 13, 2012 25 /s/ Jerry Shaw 26 Jerry Shaw 27 28 21 PLAINTIFF'S 2ND SUPP. Case No. C 10-4234 SI

INTERROG. RESPONSES

EXHIBIT 5 [TO BE FILED UNDER SEAL]

EXHIBIT 6

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 102 of 109

DOCID	Sent Date	From	То	СС	Subject	Privilege Claim
	- / - /		Lynne Rose (Hosie Rice); Spencer		E-mail attaching iRunway claim chart - US Patent '163	Attorney-Client and
1	5/10/2010	Bruce Wecker (Hosie Rice)	Hosie		Vs. WFP (2)	Work Product
2	5/10/2010	Bruce Wecker	Lynne Rose; Spencer Hosie		E-mail attaching iRunway claim chart - US Patent '163 Vs. WFP	Attorney-Client and Work Product
	3/10/2010	Didec Weeker	Eyime Rose, Spencer Hosie		E-mail chain, including Virendra Shekhawat (iRunway),	
					attaching iRunway claim chart - US Patent '163 Vs.	Attorney-Client and
3	5/10/2010	Spencer Hosie	Lynne Rose		WFP(2)	Work Product
				Spencer Hosie; Virendra		
ĺ				Shekhawat (iRunway		
				consultant and witness in		
				Microsoft Judge Infante mini		Attorney-Client and
4	6/5/2010	Edward Balassanian	Bruce Wecker	trial)	E-mail discussing PDF regarding multi layered firewall	Work Product
						Attorney-Client and
5	6/5/2010	Bruce Wecker	Edward Balassanian; Spencer Hosie	Virendra Shekhawat	E-mail discussing WavSource sample	Work Product
İ					E-mail discussing and attaching MF summary and WFP	Attorney-Client and
6	6/7/2010	Virendra Shekhawat	Bruce Wecker		summary	Work Product
ļ				Ganesh Balamitran		Attorney-Client and
7	6/7/2010	Bruce Wecker		(iRunway)	E-mail chain discussing two reports	Work Product
			Scott W. Bradley; Edward	Spencer Hosie; Virendra		Attorney-Client and
8	6/7/2010	Bruce Wecker	Balassanian	Shekhawat	E-mail discussing WFP patent	Work Product
			<u>:</u> :		E-mail chain, including Virendra Shekhawat (iRunway),	Attorney-Client and
9	6/8/2010	Spencer Hosie	Lynne Rose		discussing PDF regarding dynamic redirection of stream	Work Product
		<u> </u>				Attorney-Client and
10	6/14/2010	Ganesh Balamitran	Bruce Wecker	: :	E-mail discussing possible meeting	Work Product
				Bruce Wecker; Jerry Shaw		
				(Hosie Rice); Ravi	:	Attorney-Client-and
11	6/24/2010	Spencer Hosie	Ganesh Balamitran	Upadrashta (iRunway)	E-mail chain regarding meeting	Work Product
			_			Attorney-Client and
12	6/29/2010	Ganesh Balamitran	Bruce Wecker		E-mail regarding possible meeting	Work Product
13	7/1/2010	Ganesh Balamitran	Bruce Wecker		E-mail chain regarding meeting and conflicts	Attorney-Client and Work Product
13	//1/2010	Ganesii Daiaiiiiti all	DI UCE WECKEI		t-man chain regarding meeting and commets	

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 103 of 109

14	7/2/2010 Ganesh Balamitran	Bruce Wecker		E-mail chain regarding meeting and conflicts	Attorney-Client and Work Product
15	7/2/2010 Ganesh Balamitran	Bruce Wecker; Virendra Shekhawat		E-mail chain regarding infringement scenarios	Attorney-Client and Work Product
16	7/6/2010 Bruce Wecker	Ganesh Balamitran		E-mail regarding Cisco and F5	Attorney-Client and Work Product
17	7/9/2010 Ganesh Balamitran	Bruce Wecker	Animesh Kumar (iRunway)	E-mail chain regarding an introduction to counsel	Attorney-Client and Work Product
18	7/13/2010 Virendra Shekhawat	Bruce Wecker	Ganesh Balamitran (iRunway); Bineet Bhasin (iRunway)	E-mail chain regarding '163 target identification status (F5; Cisco)	Attorney-Client and Work Product
			Ganesh Balamitran (iRunway); Bineet Bhasin	E-mail attaching analyses of Cisco IOS and Cisco	Attorney-Client and
19	7/12/2010 Virendra Shekhawat	Bruce Wecker	(iRunway) Ganesh Balamitran	QuantumFlow Processor, and F5	Work Product
20	7/14/2010 Virendra Shekhawat	Bruce Wecker	(iRunway); Bineet Bhasin (iRunway)	E-mail chain discussing Cisco IOS, Cisco QuantumFlow Processor, and F5	Attorney-Client and Work Product
			Ganesh Balamitran (iRunway); Bineet Bhasin		Attaura Client and
21	7/14/2010 Virendra Shekhawat	Bruce Wecker	(iRunway)	E-mail chain regarding '163 target identification status (F5; Cisco)	Attorney-Client and Work Product
22	7/14/2010 Bruce Wecker	Virendra Shekhawat		E-mail chain regarding '163 target identification status (F5; Cisco)	Attorney-Client and Work Product
23	7/27/2010 Spencer Hosie	Lynne Rose		E-mail chain regarding '163 target identification status (F5; Cisco)	Attorney-Client and Work Product
24	7/28/2010 Bruce Wecker	Virendra Shekhawat	1	E-mail attaching network management product analysis	Attorney-Client and Work Product
25	8/5/2010 Bruce Wecker	Virendra Shekhawat		E-mail regarding infringing Cisco products	Attorney-Client and Work Product
26	8/5/2010 Bruce Wecker	Virendra Shekhawat	Spencer Hosie	E-mail chain regarding Cisco Service Control Engine vs.	Attorney-Client and Work Product
27	8/5/2010 Bruce Wecker	Edward Balassanian	Virendra Shekhawat; Spencer Hosie	E-mail chain regarding Cisco Service Control Engine vs. '163	Attorney-Client and Work Product
28	8/5/2010 Edward Balassanian	Bruce Wecker	Virendra Shekhawat; Spencer Hosie	E-mail chain regarding Cisco Service Control Engine vs. '163	Attorney-Client and Work Product

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 104 of 109

				Virendra Shekhawat;	E-mail chain regarding Cisco Service Control Engine vs.	Attorney-Client and
29	8/5/2010	Bruce Wecker	Edward Balassanian	Spencer Hosie	'163	Work Product
30	8/6/2010	Virendra Shekhawat	Bruce Wecker			Attorney-Client and Work Product
	0/6/2010	Duran Washan	Manual - Challes	Edward Balassanian; Spencer	E-mail chain regarding Cisco Service Control Engine vs.	Attorney-Client and
31	8/6/2010	Bruce Wecker	Virendra Shekhawat	Hosie	¹ 163	Work Product
i				Ganesh Balamitran; Bineet	Consil abote as assured to Cisas Consis Construit Familia un	Attauran Client and
32	8/11/2010	Virendra Shekhawat	Bruce Wecker	Singh; Virendra Shekhawat		Attorney-Client and Work Product
			Druce Wesker	Singily virenara shekilawat		Attorney-Client and
33	8/18/2010	Bruce Wecker	Virendra Shekhawat	Ganesh Balamitran		Work Product
	0/10/2010	D	N: - 1 - 01 - 11 - 1			Attorney-Client and
34	8/18/2010	Bruce Wecker	Virendra Shekhawat		E-mail regarding Citrix	Work Product
	0/40/0040			Ganesh Balamitran; Virendra		Attorney-Client and
35	8/19/2010	Virendra Shekhawat	Bruce Wecker		,	Work Product
36	8/23/2010	Bruce Wecker	Virendra Shekhawat		E-mail chain discussing and attaching F5 Application Traffic Management slide deck	Attorney-Client and Work Product
30,	0/23/2010	Didec Weeker	Vircinata Shekhawat	•	E-mail chain discussing and attaching F5 Application	Attorney-Client and
37	8/23/2010	Spencer Hosie	Lynne Rose			Work Product
					E-mail chain, including iRunway, discussing and attaching	Attorney-Client and
38	8/23/2010	Bruce Wecker	Lynne Rose		analysis on Citrix and HP products	Work Product
				Bruce Wecker; Ganesh		Attorney-Client and
39	8/24/2010	Virendra Shekhawat	Spencer Hosie	Balamitran		Work Product
-				Bruce Wecker; Ganesh	E-mail chain discussing and attaching F5 TMOS claim	Attorney-Client and
40	8/26/2010	Virendra Shekhawat	Spencer Hosie		chart	Work Product
				Bruce Wecker; Ganesh		Attorney-Client and
41	8/26/2010	Spencer Hosie	Virendra Shekhawat	Balamitran; Bineet Singh	E-mail chain discussing F5 TMOS claim chart	Work Product
	0/26/2010	Changerllesia	Lawy Chavy Lynna Daga			Attorney-Client and
42	9/20/2010	Spencer Hosie	Jerry Shaw; Lynne Rose	······································	<u>chart</u>	Work Product
	0/07/0040	David Mark an	VC 1 CL 11	Bineet Singh; Ganesh		Attorney-Client and
	8/2//2010	Bruce Wecker	Virendra Shekhawat; Spencer Hosie	Balamitran	E-mail chain discussing F5 claim chart	Work Product
43	0, 1., 1010				E-mail chain discussing and attaching F5 TMOS claim	Attorney-Client and

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 105 of 109

_						
				Virendra Shekhawat; Bruce		Attorney-Client and
	45	8/27/2010 Edward Balassanian	Spencer Hosie	Wecker	E-mail chain discussing F5 claim chart	Work Product
	:		1	Virendra Shekhawat; Bruce		Attorney-Client and
	46	8/27/2010 Edward Balassanian	Spencer Hosie	Wecker	E-mail chain discussing F5 claim chart	Work Product
						Attorney-Client and
	47	8/27/2010 Bruce Wecker	Edward Balassanian; Spencer Hosie	Virendra Shekhawat	E-mail chain discussing F5 claim chart	Work Product
	,			Spencer Hosie; Virendra		Attorney-Client and
	48	8/27/2010 Bruce Wecker	Edward Balassanian	Shekhawat	E-mail chain discussing F5 claim chart	Work Product
				Spencer Hosie; Virendra		Attorney-Client and
L	49	8/27/2010 Edward Balassanian	Bruce Wecker	Shekhawat	E-mail chain discussing F5 claim chart	Work Product
						Attorney-Client and
L	50	8/29/2010 Virendra Shekhawat	Bruce Wecker; Edward Balassanian	Spencer Hosie	E-mail chain discussing F5 claim chart	Work Product
ľ	İ	:		Bineet Singh; Ganesh		İ
				Balamitran; Edward		Attorney-Client and
	51	8/29/2010 Virendra Shekhawat	Bruce Wecker; Spencer Hosie	Balassanian	E-mail chain discussing F5 claim chart	Work Product
						Attorney-Client and
L	52	8/30/2010 Virendra Shekhawat	Edward Balassanian; Spencer Hosie	Bruce Wecker; Bineet Singh	E-mail chain discussing F5 claim chart	Work Product
		i		Edward Balassanian; Bruce		Attorney-Client and
	53	8/30/2010 Spencer Hosie	Virendra Shekhawat	Wecker; Bineet Singh	E-mail chain discussing F5 claim chart	Work Product
				Spencer Hosie; Bruce		Attorney-Client and
_	54	8/30/2010 Edward Balassanian	Virendra Shekhawat	Wecker	E-mail chain discussing F5 claim chart	Work Product
ļ						
				Virendra Shekhawat; Jason	E-mail chain regarding VMware ACE virtual desktop	Attorney-Client and
	55	9/1/2010 Bineet Singh	Bruce Wecker	Smith; Spencer Hosie	management features	Work Product
		•				
ļ			i	Virendra Shekhawat; Jason	E-mail-chain-regarding-VMware ACE-virtual-desktop	Attorney-Client-and
	56	9/1/2010 Bruce Wecker	Bineet Singh	Smith; Spencer Hosie	management features	Work Product
		0/1/2010 Prusa Wasker	Virendra Shekhawat	Canach Balamitran	Constitute and the second	Attorney-Client and Work Product
-	57	9/1/2010 Bruce Wecker	VII EIIUI a SII EKII awat	Ganesh Balamitran	E-mail regarding Juniper	Attorney-Client and
	58	9/2/2010 Virendra Shekhawat	Bruce Wecker	Ganesh Balamitran	E-mail chain regarding Juniper	Work Product
_		• •			<u> </u>	

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 106 of 109

_							
	;						Attorney-Client and
	59	9/3/2010	Virendra Shekhawat	Spencer Hosie	Bruce Wecker	E-mail regarding Alcatel Lucent Omni Access research	Work Product
		0.10.10.01.0					Attorney-Client and
-	60	9/3/2010	Virendra Shekhawat	Bruce Wecker		E-mail chain regarding Juniper	Work Product
	_	0/4/2010	Educand Balancanian	Virendra Shekhawat	Caracantharia	- " " "	Attorney-Client and
╌	61	9/4/2010	Edward Balassanian	virendra Sneknawat	Spencer Hosie	E-mail regarding VMware	Work Product
	:				į		
-	:				Spencer Hosie; Ganesh		Attorney-Client and
-	62	9/6/2010	Virendra Shekhawat	Edward Balassanian	Balamitran; Bruce Wecker	E-mail chain discussing and attaching VMware analysis	Work Product
					Bruce Wecker; Edward		
					Balassanian; Ganesh	E mail chain regarding Alestel Lucent Omni Access	Attorney-Client and
	63 :	0/6/2010	Virendra Shekhawat	Spencer Hosie	Balamitran	E-mail chain regarding Alcatel Lucent Omni Access	Work Product
		3/0/2010	Viieliula Silekilawat	Spencer nosie	Dalailittaii	research	Work Floudet
+							
					Spencer Hosie; Ganesh		Attorney-Client and
	64	9/6/2010	Edward Balassanian	Virendra Shekhawat	Balamitran; Bruce Wecker	E-mail chain regarding VMware	Work Product
		- / - /		: :		E-mail chain, including iRunway, discussing and attaching	-
ļ	65	9/6/2010	Spencer Hosie	Lynne Rose		VMware analysis	Work Product
					Spencer Hosie; Bruce		Attorney-Client and
	66	9/7/2010	Virendra Shekhawat	Edward Balassanian	Wecker; Ganesh Balamitran	E-mail chain regarding VMware	Work Product
					Spencer Hosie; Bruce		Attorney-Client and
	67	9/9/2010	Virendra Shekhawat	Edward Balassanian	Wecker; Ganesh Balamitran	E-mail chain regarding VMware	Work Product
-	- 07	3/3/2010	Virenara Silekilawat	Lawara Balassaman	Wecker, Garlesii balaiiittaii	L-mail chair regarding viviware	Attorney-Client and
	68	9/9/2010	Edward Balassanian	Virendra Shekhawat	Spencer Hosie	E-mail regarding Juniper JUNOS	Work Product
-		-,-,				0	Attorney-Client and
	69	9/9/2010	Edward Balassanian	Spencer Hosie	Virendra Shekhawat	E-mail chain regarding Juniper JUNOS	Work Product
-							Attorney-Client and
	70	9/9/2010	Edward Balassanian	Spencer Hosie	Virendra Shekhawat	E-mail chain regarding Juniper JUNOS	Work Product
							:
					Edward Balassanian; Bruce		Attorney-Client and
	71	9/9/2010	Virendra Shekhawat	Spencer Hosie	•	E-mail chain regarding VMWare and VMSafe	Work Product
-	/1	2/2/2010	VIICIIII a SIICKIIawat	Spencer Hosie	vvecker, Garlesh Balanntidh	L-mail chain regarding vivivale and viviodie	
		0 10 10 0 : =					Attorney-Client and
L	72	9/9/2010	Virendra Shekhawat	Edward Balassanian; Spencer Hosie		E-mail chain regarding Juniper JUNOS	Work Product

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 107 of 109

	- 4 4			Edward Balassanian; Bruce		Attorney-Client and
73	9/13/2010	Virendra Shekhawat	Spencer Hosie	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
						Attorney-Client and
74	9/14/2010	Virendra Shekhawat	Spencer Hosie; Edward Balassanian	Bruce Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Spencer Hosie; Bruce		Attorney-Client and
75	9/14/2010	Edward Balassanian	Virendra Shekhawat	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Edward Balassanian; Bruce		Attorney-Client and
76	9/14/2010	Spencer Hosie	Virendra Shekhawat	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Virendra Shekhawat; Bruce		Attorney-Client and
77	9/14/2010	Edward Balassanian	Spencer Hosie	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Virendra Shekhawat; Bruce		Attorney-Client and
78	9/14/2010	Spencer Hosie	Edward Balassanian	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
İ				Virendra Shekhawat; Bruce		Attorney-Client and
79	9/14/2010	Spencer Hosie	Edward Balassanian	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Spencer Hosie; Bruce		Attorney-Client and
80	9/14/2010	Edward Balassanian	Virendra Shekhawat	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
				Virendra Shekhawat; Bruce		Attorney-Client and
81	9/14/2010	Spencer Hosie	Edward Balassanian	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
	<u> </u>			Virendra Shekhawat; Bruce		Attorney-Client and
82	9/14/2010	Edward Balassanian	Spencer Hosie	Wecker	E-mail chain regarding Juniper JUNOS	Work Product
<u> </u>			· ·	Virendra Shekhawat; Bruce		
		: I		Wecker; George Bishop		· :
				(Hosie Rice); Diane Rice		Attorney-Client and
83	9/14/2010	Spencer Hosie	Edward Balassanian	(Hosie Rice)	E-mail chain regarding Juniper JUNOS	Work Product
		; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; 		Spencer Hosie; Virendra		Attorney-Client and
84	9/16/2010	Bruce Wecker	Edward Balassanian	Shekhawat	E-mail regarding Juniper	Work Product
04	3/10/2010	Didde Weeker	Spencer Hosie; Bruce Wecker;		e man regarding sumper	
85	9/16/2010	Virendra Shekhawat	Edward Balassanian		E-mail chain regarding Junos OS platform	Attorney-Client and Work Product
03	3/10/2010	vii Chara Jilekhawat	Lawara Dalassaman		E-man chain regarding Junos OS piaciomi	Attorney-Client and
86	9/16/2010	Edward Balassanian	Spencer Hosie		E-mail chain regarding Junos OS platform	Work Product
	·			Bruce Wecker; Edward		Attorney-Client and
87	9/16/2010	Spencer Hosie	Virendra Shekhawat	Balassanian	E-mail chain regarding Junos OS platform	Work Product

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 108 of 109

Implicit's Pre-Filing Investigation Privilege Log

88	9/17/2010 Virendra Shekhawat	Spencer Hosie	Edward Balassanian	E-mail chain regarding Juniper	Attorney-Client and Work Product
89	9/17/2010 Edward Balassanian	Virendra Shekhawat	Spencer Hosie	E-mail chain regarding Juniper	Attorney-Client and Work Product
90	9/17/2010 Edward Balassanian	Virendra Shekhawat; Bruce Wecker; George Bishop	opened nose	E-mail chain regarding Juniper	Attorney-Client and Work Product
 91	9/17/2010 Spencer Hosie	Virendra Shekhawat	Edward Balassanian; Bruce Wecker; George Bishop; Ganesh Balamitran	E-mail chain discussing HP charts	Attorney-Client and Work Product
 92	9/17/2010 Spencer Hosie	Lynne Rose		E-mail chain, including iRunway, discussing and attaching claim chart for HP Tipping Point IPS	Attorney-Client and Work-Product
93:	9/17/2010 Spencer Hosie	Virendra Shekhawat	Edward Balassanian; Bruce Wecker; George Bishop; Ganesh Balamitran	E-mail chain discussing claim chart for HP Tipping Point IPS	Attorney-Client and Work Product
94	9/17/2010 Edward Balassanian	Spencer Hosie	Virendra Shekhawat; Bruce Wecker; George Bishop (Hosie Rice); Ganesh Balamitran	E-mail chain discussing claim chart for HP Tipping Point IPS	Attorney-Client and Work Product
95	9/17/2010 Virendra Shekhawat	Spencer Hosie	Edward Balassanian; Bruce Wecker; George Bishop; Ganesh Balamitran	E-mail chain discussing HP charts and ComWare	Attorney-Client and Work Product
96	9/17/2010 Bruce Wecker	Virendra Shekhawat		E-mail discussing and attaching HP IMC QoSM vs. '163 claim chart	Attorney-Client and Work Product
 97	9/20/2010 Spencer Hosie	Lynne Rose	Janine DeAndre (Hosie Rice)	E-mail chain, including iRunway, discussing and attaching HP IMC QoSM vs. '163 claim chart	Attorney-Client and Work Produc
98	9/20/2010 Spencer Hosie	Lynne Rose		E-mail chain, including iRunway, discussing and attaching Comware platform software overview	Attorney-Client and Work Product

Confidential 8/22/2012 Page 7

Case 3:10-cv-04234-SI Document 212-1 Filed 04/08/13 Page 109 of 109

					Attorney-Client and
99	9/20/2010 Spencer Hosie	Lynne Rose		E-mail chain, including iRunway, regarding HP charts	Work Product
				E-mail chain, including iRunway, discussing and attaching	
				HP's Tipping Point Intrusion Prevention System (IPS)	Attorney-Client and
100	9/20/2010 Spencer Hosie	Lynne Rose		claim chart	Work Product
			Bruce Wecker; Edward		Attorney-Client and
101	9/20/2010 Virendra Shekhawat	Spencer Hosie	Balassanian	E-mail chain regarding Juniper	Work Product
				E-mail chain, including iRunway, discussing and attaching Attorney-Client and	
102	9/20/2010 Bruce Wecker	Lynne Rose		Cisco claim charts	Work Product